AGENDA

Bridgewater Board of Police Commissioners

September 3rd, 2026 @ 5:30 PM
Community Room – Bridgewater Police Service

26' 028

Order

Additions/Deletions to Agenda

Land Acknowledgement

Acknowledged that the Town of Bridgewater is in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq people.

Declaration of Conflict of Interest

Minutes

26-029 May 21,2026 Minutes

Correspondence & Information

26-029 BPS Monthly Report May 13-Aug 25th
26-028 Letter from Nova Cast Media Inc.
26-029 Letter of Thanks
26-030 Tiger Team
26-031 Certificate of Appreciation

Unfinished/Old Business

26-033 Strategic Plan
Operational Review Update
South Shore Exhibition Update 2026
Building Update
Fall Conference – Oak Island

New Business

26-032 Attorney General Justice – Minister's Directive
DOJ Critical Incident Response

Next Meeting

Adjournment

There will be an In-Camera meeting held immediately following this meeting to deal with matters under the Municipal Government Act, Sec 22 (2)(c).

Minutes
Bridgewater Board of Police Commissioners
May 21, 2026

Minutes of the Regular Meeting of the Bridgewater Board of Police Commissioners held on May 21, 2026 at the Bridgewater Police Service, 45 Exhibition Drive, Bridgewater, NS commencing at 5:30 pm with Board Chair Cheryl Fougere presiding.

In attendance: Commissioner Champoux, Commissioner Ali, Commissioner Spencer, Commissioner Lipsett, Commissioner Mitchell (via Teams) and Commissioner Conklin.

Regrets: Deputy CAO Mark Flint

Also present: Chief Feener, Deputy Chief MacPhee, Recording Secretary Jillian Croft and presenting civilian Scott Clements – Novacast Media Inc.

Order

Call to order at 5:30 by Board Chair Fougere

Additions/Deletions to Agenda

26-026 Motion to add Dog By-Law to the agenda by Commissioner Conklin, seconded by Commissioner Ali.

Land Acknowledgement

Acknowledged that the Town of Bridgewater is in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq people.

Declaration of Conflict of Interest

None

Minutes

Moved by Commissioner Champoux and seconded by Commissioner Spencer to approve the minutes of the April 2nd, 2026 regular meeting as amended. Motion Carried

Correspondence & Information

Scott Clements – Novacast Media Inc. doc # 26-020

Mr. Clements points out that he has two conflicts of interest. First with Commissioner Mitchell and second with Commission Spencer. He wanted this noted for the record.

Mr. Clements feels there should be a policy in place when it comes to media. He feels other Municipalities have policies in place.

He believed that the Police force only uses Facebook in critical situations, and have in the past, posted media release on the website. For example, March, May and last February. Feels this looks terrible for the Town and the police. He wants it noted that he is pro police but wants clear and transparent.

Wants a policy created for media releases for Facebook and for emergency alerts. He knows there is a system created that will assist with media releases – as he is the one that created it.

Mr. Clements spoke of other agencies onboard and there are policies in place. He believes it brings transparence.

Wants good news stories released as well as bad news. Crime statistics, celebrations of police officer's achievements etc.

He feels when local media is involved, you'll see an increase in tips to police, he believes more people will come forward.

Reports that RCMP recently put out a recent media release thanking people from coming forward.

He feels when there is no release from the media, that silence is then filled in with other agendas, and that a constant flow of information to the public will fill those gaps.

He advises that rural areas have bad cell coverage, no Wi-Fi, and slow internet. He reports that Novacast Media has a 10kw generator, and that they stay on the air during storms, power outages, and they can do more than social media can.

He points out his concern that the press release page on the BPS Website is very sparse. It makes it feel like the police force is hiding something. He quickly said that he didn't think BPS was but feels people will jump to conclusions.

Mr. Clements suggests that more information be provided to the public. Police can then reference back that they are being transparent.

Mr. Clements ask is that the force stop treating social media as enough, he wants to be CC'ed on information and feels the police services should have a policy. If there is a policy in place, he would like it published.

Deputy Chief MacPhee responded to Mr. Clements' statement. Deputy Chief MacPhee agreed that good news stories are something we can do more of. Deputy Chief MacPhee advised that BPS is looking at making improvements. Media wasn't part of the SOP's updates recently reviewed

Currently, we do not have a policy for media roll out or access, but that will be visited when hiring for the Communications Position is completed. Deputy Chief MacPhee did agree we can do a better job, and that BPS does see that as a concern. Deputy Chief MacPhee does want the public to know what we are doing, good and bad.

CAO Crowder asked about REMO and a second layer of communication. Mr. Clements points out that the radio station NovaCast has the contract. As part of this, Novacast built a system where regardless of what time it is, if something should go wrong, that REMO can activate something and it goes to the radio station. That message sent by REMO is on the air within 3 minutes, repeating every 30 minutes till it is turned off by someone. This type of communication or alert does not need the province or anyone else to give permissions prior to going on the air. The message that NovaCast receives from REMO is released as, no wording is changed.

Commissioner Palama asked for clarification about the other forms/means that Mr. Clements spoke of to get the information out.

CAO Crowder advised that the board doesn't provide contracts. Mr. Clements clarified he doesn't want exclusivity.

Commissioner Mitchell wants to note that he has no conflict of interest here (as pointed out by Mr. Clements). Reiterated he has no direct conflict and feels Commission Spencer wouldn't have a financial conflict either.

BPS Monthly Report **doc# 26-021**

Chief Feener speaking about the BPS Monthly Report.

Advised that we have had two new experienced officer's start. They have been on the road with their training coaches for the past few weeks. Hopefully by mid-June they will be signed off and patrolling by themselves. They will be going to record management training at the start of June

Capital purchases have been made.

The job description for the Communications/Public Relations/IT Specialists has been completed and posted on the Town and BPS Webpage. This role will be multifaceted.

The Operations Review Request for Proposal has been completed and will go to the Town to be sent for tender.

Operating Budget for last year has not been finalized, but we are approximately $588,000 under budget. This surplus would reflect salaries for our staff shortages.

Call volume for the past reporting period has been consistent.

For the last reporting period we had only two calls to the 629 King Street address the Board has been monitoring. Not sure if this should still be tracked due to the low volume.

Chief Feener spoke of major cases still being investigated. Reports that Interpol is consistently working with our GIS members as they investigate the school threat file. Manitoba has proceeded with all charges for their individual charged with the school shooting plot.

Chief Feener says it's been a busy spring.

Commissioner Ali wanted some clarification on theft under $5000 charges. Deputy Chief MacPhee advisees the Crown usually proceeds with Restorative Justice for a lot of the theft under $5000. Deputy Chief MacPhee says police can lay the charges, but when it goes to the Crown, they can refer to Restorative Justice. For these charges to not go to Restorative Justice, businesses need to proceed with charges, but a lot of businesses don't like going this route. It involves taking time off work to go to court, and that affects a lot of small businesses. Chief Feener will soon be having a meeting with the Board of Chambers for educational purpose.

NSACP AGM May 22,2026

Board Chair Fougere will be attending the AGM May 22,2026 in Truro. Topic of discussion are police modernization and police strategies, also homelessness and low-level crime.

CAPG Annual Conference – Alberta Aug 12,2026 doc #26-022

For information purposes. No interest from board members in attending.

Letter of Recognition – From Security at SSRH doc # 26-023

Chief Feener spoke of the email received. Reports that police have a great working relationship with the hospital. South Shore Regional Hospital (SSRH) has two types of Security. Yellow and Blue. Blue are being trained above the basic security role – use of force. The goal is to change the role for Involuntary Psychiatric Treatment Act to give them new roles for Special Constable. SSRH have new hired, and new managers. New Manager is a retired use of force member from HRP.

Letter to NSFM on Policing Costs doc # 26-024

Chief Feener spoke about this letter. It also went to counsel. There is a large section for the Department of Justice. There will be a downloading of costs to Municipalities for services they do not provide. A lot of unknowns currently.

This is to satisfy the AGM. More will come out in the fall. Municipalities will have to pay for services that we do not have in-house. Will not affect MOU's that have been currently approved.

Commissioner Lipsett asked if the resources will be there when we need them?

Deputy Chief MacPhee is interested in seeing the audits. Street level response mitigates the critical incident. Municipalities will have to pay for front loaded services – patrolling all the time, or if you want RCMP.

Chief Feener says RCMP are moving away from per officer cost. It will be based on a formula based on population, statistic driven, serious calls etc.

CAO Crowder has one question about the statement. "Continue to enhance and modernized over time". Feels there is more coming. Deputy Chief MacPhee said she's correct.

Unfinished/Old Business

Strategic Plan Draft **doc #26-025**

A draft for the Strategic Plan is in the package. Chief Feener reports that some of the photos will be updated, He wanted to know if there were any questions or comments. Looking for a motion to adapt this as our strategic plan.

Commissioner Lipsett feels some of the sticky notes and notes from the planning session should be removed.

CAO Crowder wants to know if anything is going to follow – like an action plan. Asked if we are developing a recruiting plan? Wants to have something to measure accountability. What does success look like? That could come in a second implementation plan.

Chief Feener feels there may be changes with the review, DOJ, new modernization of police service and what that might look like.

Commissioner Spencer says it's a recap of what the board did. It's not a plan. It's how we came up with our priorities. It captures our process.

Deputy Chief MacPhee says we are looking to have a consultant do an Operational Review. It's close to being sent to the town for RFP.

Chief Feener and Deputy Chief MacPhee had a meeting with Municipality of the District of Lunenburg Human Resources this week.

Chief Feener spoke of retention and recruitment in the last meeting. Perhaps some internal restructuring needs to be done. That information would be part of the result provided by an Operational Review.

Commissioner Spencer feels that maybe is should be titled "Strategic Priorities", not a "Strategic Plan".

CAO Crowder has been through a few operational reviews before. Finds that we already know the answers, and that an Operational Review gives an outside look in and shows transparence.

Commissioner Chamoux asked, "why can't we talk about conclusions? Notes that it does not show the direction we are going. He's referring to page 11. Commissioner Chamoux also comments that it doesn't talk about the process. He asks if this can be tied into the conclusion section.

Board Chair Fougere agreed to strategic priorities, and conclusion.

Board Chair Fougere also suggests that on page 5 that the wording be changed to "retaining staff" instead of "officers".

New Business

Updated SOPs doc # 26-026

Another group of SOPs has been updated. Audit standards. Just keeping commission updated with our SOP's.

Dog Bylaw

Commissioner Conklin wanted to know how the dog bylaw is enforced. Chief Feener says it depends on what portion.

Chief Feener says a dog running at large for a 1st instance the dog is apprehended and brought to BPS. Whatever the call may be, bylaw is looped in to follow up. From there, there is a decision of charges, and that would be a SOT under bylaw.

Police go to the initial call, try to locate the owner, then it's given to bylaw officer.

CAO Crowder wants to know if bylaw calls are tracked, and the amount of officer's time that's taken?

Deputy Chief MacPhee says we can track the calls, but unable to record the personnel time that was dedicated to the call.

Commissioner Conklin references the monthly report, that there was 1 offence under the dog act and wanted to know what that was. Chief Feener says it was for a dog running at large.

Next Meeting

September 3rd, 2026

Adjournment

26-027 Moved to adjourn the regular meeting by Commissioner Conklin and seconded by Commissioner Palma. Motion Carried.

In camera after regular meeting to discuss matters under the Municipal Government Act, Section 22 (c), Section 51of the Nova Scotia Police Act .

Recording Secretary
Jillian Croft

Board Chair
Cheryl Fougere

26-027

Monthly Report **August 2026**

Chief's Update/Capital Project Updates

Very busy summer.

Livescan has arrived, installation has begun

We are currently waiting for technicians to come from Ottawa to tie into the RCMP System, as part of our purchasing agreement. This is tentatively booked for September.

Call logger equipment has arrived. The manufacture of the logger has travelled from New Brunswick and updated our system.

The RFT for an operation review was completed. Sent to the public and closed on August 25th at 1500hrs. We are currently reviewing the submissions.

The RFQ for additional CCTV Cameras has been worked on over the summer and has gone out to the 3 vendors who have access to the Avigilon Cameras, which is required to be compatible with our current CCTV cameras in the downtown core. We currently have $60,000 in the capital budget for new equipment.

Staffing

We closed the hiring process for a Part Time Communication Specialist. This person was hired the first of June. He has completed his training and is fully operational.

We have closed our Experienced Police Officer Competition. An experienced member from Cape Breton was hired, Cst. D Barrington, and started on August 6th.

We've developed a job description for a Communication/IT Support/Media Relations with the assistance from HR Joint Services. Interviews were conducted and have an accepted offer with the successful candidate starting September 1st.

SSRO Traffic and SCEU positions have been staffed over this last reporting period.

Will talk more about staffing in camera.

Completing our FP's and RFQ's and purchasing equipment takes a significant amount of time and resources from our administrative staff.

Training

DC and Chief attended the Atlantic Chiefs Conference hosted by Cape Breton Regional June 2-4th. This conference hosts Senior Management from all municipal and RCMP services for the four Atlantic Provinces.

We have completed all annual recertification for pistol (including new hires) for 2026.

Part Time ERC and Experienced Police officers attend RCMP HQ For PROS training in June.

Cst. Kennedy attended a 2 weeklong course at the Atlantic Police Academy and became our newest Use of Force and Taser Instructor.

DC and 4 Sgts, as well as 1 Cst. received a weeklong training on Incident Command 300 (ICS300) through the Canadian Police College. This course falls in line with the Nova Scotia Policing Standards for Incident Command. This training course was developed specifically for Police Officers because of the MCC.

Police Budget **April 1st – June 30th, 2026**

	Fiscal YTD	Committed	Annual Budget
Total Income	365,930		365,043
Total Expenses	1,884,667	17,749	6,090.526

Final Update on 2025-2026 Operational Budget

	Fiscal YTD	Annual Budget
Total Income	1,032,209	1,151.540
Total Expenses	5,326.779	5,483,183

As a result of the operation budget for 2025/2026 we currently have $2,020,557 in police reserves and a surplus of $347,373 from Operational 2025/2026 till we await the auditors final report for 2025/2026.

Calls for Service

May 13th 2026 – July 31st 2026 **Total calls: 718**

Call Type	Total
Other Criminal Code	
Failure to comply with undertaking	1
Failure to comply with order	13
Failure to comply with appearance notice or summons	4
Failure to comply probation order	1
Resists/obstructs peace office	1
Resists or obstructs lawful execution process	1
Other Criminal Code – Offensive Weapons	
Possession of weapon for dangerous purpose	1
Crimes Against the Person – Robbery/Extortion/Harassment/Threats	
Harassing communications	1
Uttering threats against a person	8
Crimes Against the Person – Assaults (excluding sexual assaults)	
Assault with Weapon or Causing Bodily Harm	1
Assault	14
Crimes Against the Person – Sexual Offences	
Sexual Interference	1
Other Criminal Code – Offences Against Morals	
Indecent act	1
FES - Other FES Statues	
Corrections & Conditional release Act – Other Activities	1
FES – Public Safety	
CSA – Canadian Shipping Act – Other Activities	1
FES – Other FES Statutes	
Family Orders & Agreements Enforcement Assistance Act – Other Activities	1
Non-Smokers Health Act – Other Activities	1
Crimes Against Property – Theft Under $5000	
Other theft under $5,000	15
Theft of bicycle under or equal to $5000	2
Theft under or equal to $5,000 from a motor vehicle	4
Theft under or equal to $5,000 – Shoplifting	20
Crimes Against Property – Other theft over $5000	

Other theft over $5000	1
Theft over $5000 – Shoplifting	1
Theft of truck	1
Taking Motor Vehicle/Vessel without consent of owner	1
Crimes Against Property - Mischief	
Mischief – damage to property (except motor vehicle)	1
Mischief to motor vehicle	5
Crimes Against Property - Fraud	
Fraud (money/person/security) greater than $5000	1
Fraud (money/property/security) less than or equal to $5,000	1
Crimes Against Property – Break and Enter	
Being unlawfully in a dwelling house	1
Break and Enter – Business	1
Break and Enter – Residence	1
Crime Prevention / Community Based	
Crime Prevention	2
Common Police Activities – Related Police Activities	
Offender Management	3
Suspicious Person/Vehicle/Property	26
Animal Calls	2
False Alarms	43
Items Lost/Found – Except Passports	24
Person Reported Missing	3
Property Check	6
Peace Bond	3
Breach of Peace	13
Common Police Activities	
Information File	2
Common Police Activities – Assistance to General Public	
Assist General Public	54
Wellbeing Check	27
Common Police Activities – Assistance Files	
Assistance to Canadian Provincial/Territorial Dept/Agency	4
Assistance to Canadian Federal Dept/Agency	2
Assistance to Canadian Police (non RCMP) Agency	4
Traffic Offences – Impaired Operation Related Offences	
Operation while impaired (alcohol)/over 80mg%	3
Operation while impaired (alcohol and drug) / over 80mg%	6
Failure or refusal to comply with demand (alcohol)	1

Traffic Offences – Dangerous Operation of Motor	
No Pursuit Involved – Flight from Peace Officer	2
Provincial Statutes (except traffic)	
Liquor Act (Provincial/Territorial) Offences Only	4
Liquor Act (Provincial/Territorial) Other Activities	20
Cannabis Act – Offence Only	1
Coroner's Act – Sudden Death/Other Activities	4
Dog Act – Offences Only	1
Dog Act – Other Activities	6
Family Law Act – Other Activities	12
Mental Health Act – Other Activities	13
911 Act – Other Activities	39
Off-Road Vehicle Act – Other Activities	1
Provincial/Territorial Wildlife Act – Other Activities	3
Trespass Act – Provincial/Territorial – Offences Only	1
Trespass Act – Provincial/Territorial – Other Activities	15
Other Provincial /Territorial Statutes – Offences Only	5
Other Provincial / Territorial Statutes – Other Activities	16
Provincial Statutes – Municipal By-Laws	
Municipal Bylaws – Other	11
Traffic Offences – Traffic Accidents	
Traffic Collision – Non-Fatal Injuries	3
Traffic Collision – Property Damage – Reportable	11
Traffic Collision – Property Damage – Non Reportable	9
Traffic Offences – Provincial Traffic Offences	
Occupant Restraint/Seatbelt Violation	3
Moving Traffic – Intersection Related Violations	13
Moving Traffic – Speeding Violations	5
Other Moving Traffic Violations	27
Motor Vehicle Insurance Coverage Violations	3
Parking Offence	10
Other Non-Moving Traffic	37
Fail to Stop or Remain at Accident Scene	3
Driving while disqualified or license suspension	2
Use of Electronic Handheld Device/Distracting Behaviour	1
Traffic Offences – Other Traffic Related Duties	
Motor Vehicle Act – Other Activities (except traffic warnings)	4
Checkstop	100

Calls for Service August 1st,2026 – August 25th, 2026 **Total Calls: 375**

Call Type	Total
Other Criminal Code	
Failure to comply with undertaking	2
Failure to comply with order	1
Failure to comply probation order	3
Other Criminal Code – Offensive Weapons	
Carrying Concealed Weapon	1
Crimes Against the Person – Assaults (excluding sexual assaults)	
Assault with Weapon or Causing Bodily Harm	1
Assault	5
Crimes Against the Person – Sexual Offences	
Distribute Intimate Image Without Consent	1
FES - Other FES Statues	
Corrections & Conditional release Act – Other Activities	1
Crimes Against Property – Theft Under $5000	
Other theft under $5,000	11
Theft under or equal to $5,000 from a motor vehicle	2
Theft under or equal to $5,000 – Shoplifting	8
Crimes Against Property – Other theft over $5000	
Theft of Car	2
Crimes Against Property – Break and Enter	
Break and Enter – Residence	2
Crimes Against Property - Mischief	
Mischief of Motor Vehicle	1
Crimes Against Property – Possession of Stolen Goods	
Possession of Property Obtained by Crime Over $5000	1
Possession of Property Obtained by Crime Less Than or Equal $5000	1
Common Police Activities – Related Police Activities	
Offender Management	1
Suspicious Person/Vehicle/Property	9
False Alarms	21
Items Lost/Found – Except Passports	18
Person Reported Missing	1
Property Check	1
Breach of Peace	5
Common Police Activities	

Information File	1
Common Police Activities – Assistance to General Public	
Assist General Public	20
Wellbeing Check	13
Common Police Activities – Assistance Files	
Assistance to Canadian Provincial/Territorial Dept/Agency	5
Assistance to Canadian Police (non RCMP) Agency	5
Drug Enforcement - Trafficking	
Trafficking – Schedule I: Cocaine	1
Drug Enforcement – Drug Enforcement Other	
Controlled Drugs & Substance Act – Other Activities	1
Criminal Intelligence/National Security – Criminal	
Criminal Intelligence – Persons Wanted/Italian Law	1
Traffic Offences – Impaired Operation Related Offences	
Operation while impaired (alcohol and drug) / equal to or exceeds 80mg%	2
Provincial Statutes (except traffic)	
Liquor Act (Provincial/Territorial) Offences Only	9
Liquor Act (Provincial/Territorial) Other Activities	7
Cannabis Act – Offence Only	1
Child, Youth and Family Services Act - Other Activities	2
Dog Act – Offences Only	2
Dog Act – Other Activities	5
Family Law Act – Other Activities	3
Mental Health Act – Other Activities	17
Off-Road Vehicle Act – Other Activities	1
Provincial/Territorial Wildlife Act – Other Activities	1
Trespass Act – Provincial/Territorial – Other Activities	1
Other Provincial / Territorial Statutes – Other Activities	13
Provincial Statutes – Municipal By-Laws	
Municipal Bylaws – Other	3
Traffic Offences – Traffic Accidents	
Traffic Collision – Property Damage – Reportable	5
Traffic Collision – Property Damage – Non Reportable	6
Traffic Offences – Provincial Traffic Offences	
Non-Moving Traffic – Occupant Restraint/Seatbelt Violations	2
Moving Traffic – Intersection Related Violations	9
Moving Traffic – Speeding Violations	24
Other Moving Traffic Violations	15
Motor Vehicle Insurance Coverage Violations	2

Parking Offence	5
Other Non-Moving Traffic	67
Fail to Stop or Remain at Accident Scene	5
Use of Electronic Handheld Device/Distracting Behaviour	3
Traffic Offences – Other Traffic Related Duties	
Motor Vehicle Act – Other Activities (except traffic warnings)	2

Major Case Files

King Street Fire – Investigation continues in conjunction with the NS Fire Marshalls office and Medical Examiners. Currently waiting reports from the Fire Marhsalls office on cause.

Pawn Shop Internal Theft – The investigation has finished. Two adult males have been charged with offences and have appeared in Provincial Court. Theft is more than $20,000.

High Risk Vehicle Stop – BPS received a complaint from RCMP of an incident that occurred outside of Town limits. Prior to the accused entering town, a high-risk vehicle stop was conducted in Wileville. Three parties were arrested and charged. Police seized a stolen vehicle, stolen property, imitation firearm, cocaine, and RX medication.

Child Pornography – Two child pornography file were received from ICE, investigation was started. Judicial authorizations were approved. One file was sent back to the ICE Unit as it was determined the offence had occurred outside of BPS jurisdiction. The second file was investigated, determined to be two youths involved, underneath current case laws, no charge can proceed.

Fraud - CID are investigation two crypto currency frauds, first one involving an individual where $350,000 has been lost. The second involves a local business where more than $10,000 has been lost. Both investigations are ongoing.

Sex Assault x 2 – CID investigated two sexual assaults during this reporting period. One being historical. As a result of the investigation, two parties have been charged, and will be appearing in Bridgewater Provincial Court.

Sudden Death - CID is also currently reviewing a sudden death for criminality which occurred at South Shore Regional. The original incident happened at an address within town.

Traffic Report

Reports for July and August submitted by Cst. Charles Bruce

SSRO

Cst. F Girhiny has been assigned to the SSRO Position. No monthly report as he will be starting this position at the start of the school year.

Senior Safety Coordinator

Attached, please find the monthly report submitted by Ms. Lisa Bennett for the Months of May, June and July.

Respectfully submitted,

Chief Scott Feener

BPS Monthly Traffic Report

Prepared by Cst. Charles Bruce – July 2026

Motor Vehicle Infraction	**SOT's**
26(2)(b) Vehicle Inspection Regulations - Expired Safety Sticker	31
37(1)(a) Motor Vehicle Act - Expired Registration	15
175(2) Motor Vehicle Act - Seat Belt Infractions	22
100D(1) Motor Vehicle Act - Cell Phone Infractions	3
230(1) Motor Vehicle Act - Insurance Violations	4
93(2e) Motor Vehicle Act - Amber Light Violations	1
260(2) Motor Vehicle Act - Vehicles Unfit for Road - 3 Vehicle Seizures	3
287(2) Motor Vehicle Act - Driving While Revoked/Suspended	1
20(2) Motor Vehicle Act - Illegal License Plate Cover	1
89(2A) Liquor Control Act - Illegal Possession of Liquor	1
87(1) Liquor Control Act - Public Intoxication – 2 Arrests	2
Total Summary Offense Tickets Issued	**84**
Total Warnings Issued	**25**

Motor Vehicle Accident

3 - Single Motor Vehicle Accidents - No Injuries

4 - Impaired Driving files. Charges and 7-day suspensions handed out.

Note - 3 of the Impaired files were during the Exhibition Week.

BPS Monthly Traffic Report

Prepared by Cst. Charles Bruce – August 1-25th, 2026

Motor Vehicle Infraction	**SOT's**
26(2)(b) Vehicle Inspection Regulations - Expired Safety Sticker	39
37(1)(a) Motor Vehicle Act - Expired Registration	9
175(2) Motor Vehicle Act - Seat Belt Infractions	1
100D(1) Motor Vehicle Act - Cell Phone Infractions	4
230(1) Motor Vehicle Act - Insurance Violations	1
260(2) Motor Vehicle Act - Vehicles Unfit for Road - 4 Vehicle Seizures	4
106A9a) Motor Vehicle Act – Speeding	14
Total Summary Offense Tickets Issued	**72**
Total Warnings Issued	**41**

Motor Vehicle Accident

2 - Single Motor Vehicle Accidents - No Injuries

Files completed and SOT's issued for failing to yield to oncoming traffic.

One impaired file investigated and SOC Charged.

*** New high-tech LIDAR was purchased and brought into patrol operations.

Time spent on LaHave Street, Empire Street and York Street regarding speed complaints.

In general, very warm and welcoming feedback and comments from the public and area merchants.

Lunenburg County Seniors' Safety Program
Monthly Report –May 2026

Prepare June 1, 2026

The LCSSP is a free confidential community-based non-profit service that works collaboratively with BPS, RCMP, and many community partners to help address the safety concerns of older adults (55 years of age+), residing in Lunenburg County. Service is provided through awareness campaigns, advocacy, community outreach projects, educational programs, community presentations and one to one support.

"Lunenburg County is stronger when our seniors feel safe, valued, and supported—their experiences and wisdom enrich our communities."

LCSSP May highlights:

- **The spring Seniors' Safety Academy** wrapped up in New Germany on May 7th. The sessions started small, gained momentum, with 21 participants for the final two sessions. Thank you - New Germany community for such a warm welcome. A Special Thank you to the presenters for giving their time and sharing their knowledge with us. And a warm thank you to the St. John in the Wilderness Anglican Church Hall for the seamless use of their facility. We look forward to future events.
- **May 11th** LCSSP attended with RCMP CST Kay a Scam Prevention presentation to the residence and staff at the Rosedale Home for Special Care in New Germany.
- Words of gratitude for the generous donation of digital device camera covers and jar grips were sent to Earth Angel's Home Care. We greatly appreciate your generosity.
- **On May15th** LC Senior Safety met with **WellTide Health/Partners for Care and MODL Councillor, Alison Smith** regarding future collaborations in supporting our local seniors. WellTide/Partners for Care will be in the new facility in Cookville next to the MODL office**.**
- The final annual report for LCSSP United Way funding has been submitted.
- After a successful presentation at our recent Seniors Safety Academy, LISNS and LCSSP are engaged in a series of discussions in how to bring trained volunteers and seniors together for estate planning clinics throughout Lunenburg County.
- **May 25th** Coordinator participated in a second **ISOC podcast** regard scams and frauds. Topic: renovation scams/prevention.
- Virtual training with CaregiversNS on **May 28th** on Caregiver Burn Out, setting healthy boundaries and self care.
- The Mental Health First Aid – Supporting Older Adults Cohort met virtually to finalize materials to be able to offer this course in person soon.
- "We Are Young" released Vallie Walker's Wish Story. It can be found on LCSS FaceBook page or by following the link https://www.facebook.com/lunenburgseniorssafety. You can nominate a senior for a wish at https://www.weareyoung.ca/submit-a-wish.
- June 15th is **World Elder Abuse Awareness Day (WEAAD).** Wearing purple or a purple ribbon invites conversations in bringing awareness and inspiring action. This year's LCSS collaboration with the YMCA Youth starts with a **WEAAD** Presentation followed by assembling purple ribbons

Lunenburg County Seniors' Safety Program
Monthly Report –May 2026

Prepare June 1, 2026

to be given out during their annual fundraiser event. This will be our 3rd year of working together on this project. Go to https://www.weaad.ca/ to learn more about **WEAAD**.

- Two of our wonderful older volunteers **will be** manning a table at the Seniors Expo sharing **WEAAD** information. Holding a giveaway for a basket and passing out seeds of purple flowers – to sow seeds of awareness on how we can mitigate Elder Abuse in our Communities. Thank you to the Bridgewater's Farmer Co-Op for the seed packages donation.

Please follow the link for important information on intimate partner violence.
https://www.bridgewaterpolice.ca/services/intimate-partner-violence

- Collaborative client specific meetings with Provincial Housing Authority, RCMP, CCC, Adult Protection, South Shore Health, South Shore Open Doors and BPS.
- Collaborations for clients also include PHA, RCMP, SSRH, MLA offices, BPS, Continuing Care, St Vincent de Paul and United Way.
- Collaborative visits with RCMP, South Shore Health, PHA, SSODA and Continuing Care.

Referrals: There were 3 referrals concerning one individual counted as 1 in the stats.
2 other referrals have also been counted as 1

{New Referrals: **15** + Re Referrals: **5**} Home/site Visits: **20** Active clients: **104** Closed files: **13**

New Referrals Service Area in Municipal Units (#'s have been rounded either up/down)	**%**
MOC	20%
MODL	30%
Mahone Bay	20%
Lunenburg	5%
Bridgewater	25%

Referral Source:

Community Partner **35%** Self/Family **15%** RCMP **30%** BSP **10%** AP **10%**

Areas of concern remain unchanged: Safe/affordable/accessible Housing, Seniors' Mental Health/Addictions, Adult Protection, Hoarding, Scams/Fraud, Cost of living, Community resources/connections, Health Care (no primary care physician). LCSSP is seeing a continued increase of complex issues and concerns at the time of referrals/intakes. This translates into clients being active clients longer and collaboration with multiple disciplinaries. The complexity and volume of referrals reflects in having the ability/time to review files for possible and appropriate closing.

LCSSP Client Emergency Contingency Fund (CECF):
The CECF continues to serve the community in partnership with other organizations to help mitigate risk for seniors experiencing financial hardship. **The end of May balance $273.55**.

'Thank you to all Lunenburg County Seniors' Safety Program supporters. We couldn't do what we do without you.'

Lunenburg County Seniors' Safety Partnership Society

Mission: ***To promote and enhance the safety, security and wellbeing of seniors living in Lunenburg County***

Notice is hereby given that the Annual General Meeting (AGM) of the members of the *Lunenburg County Seniors' Safety Partnership Society*, a body corporate pursuant to the *Societies Act of Nova Scotia* will be held in the community room at the Bridgewater Police Service, 45 Exhibition Drive on June 24, 2026, at 1:30 pm, for the purpose of conducting the following business:

1. Approval of Agenda
2. Approval of Minutes from 2025 AGM
3. Report from the Board Chair
4. 2025-26 Program report
5. Presentation of the 2025 Financial Statements
6. Approved Budget for 2026-2027
7. Election of Directors
8. Other Business
9. Adjournment

Voting is open to the membership of the Society which includes any resident of Lunenburg County age 18 or older who supports the mission of the Society.

Following the meeting, there will be a directors meeting to elect officers.

Please register at **tamara@earthangelshomecare.ca** to receive meeting documents and meeting link. Specify AGM in the subject line of your email.

Dated June 8th, 2026 on behalf of the Board of Directors.

David Murdoch

Chair, Lunenburg County Seniors' Safety Partnership Society

Lunenburg County Seniors' Safety Program
Monthly Report –June 2026

Prepare June 30, 2026

The LCSSP is a free confidential community-based non-profit service that works collaboratively with BPS, RCMP, and many community partners to help address the safety concerns of older adults (55 years of age+), residing in Lunenburg County. Service is provided through awareness campaigns, advocacy, community outreach projects, educational programs, community presentations and one to one support.

"Lunenburg County is stronger when our seniors feel safe, valued, and supported—their experiences and wisdom enrich our communities."

LCSSP June highlights:

- **June 2 – Attend the Joint Municipal Accessibility Panel Event held at MODL.** The panel of 3 shared their success and challenges in navigating Lunenburg County Serves in their daily lives. It was good to hear what was working well and where improvements could be made.
- **June 3 –** Attended a virtual information session on the changes to the **New Horizon Grant**. Deadline for applications is July 14th.
- **June 11th Online Safety Presentation** at ALO (Adult Learning Opportunities)
- **June 15th POP UP Scam Prevention table** at the Scotia Bank in Chester with CST Beaton. Along with giving online safety tips we chatted with customers on Elder Abuse Awareness.
- **June 17th** LCSSP received an invitation to attend the **Lieutenant Governor's Annual Garden Party.** Attended with LCSSPS Vice-Chair Tamara Ballard. It was a wonderful opportunity to discuss LCSSP's work in Luneburg County. I hope to attend again.
- Two of our wonderful older volunteers **will be** manning a table at the Seniors Expo on **June 17th** sharing **WEAAD** information. Holding a giveaway for a basket and passing out seeds of purple flowers – to sow seeds of awareness on how we can mitigate Elder Abuse in our Communities. Thank you to the Bridgewater's Farmer Co-Op for the seed packages donation. And Congratulations to Gift Basket Winner: Bruce Knickle.
- **June 24th** LCSSP AGM. David Murdoch moved from LCSSPS Board Chair to Past Chair Position to support our new Chair Tamara Ballard (formerly Vice-Chair) and new Vice Chair Cheryl Fougere and welcome Julie Langille as a new member. Thank you to all Board Members who have shown amazing support

Please follow the link for important information on intimate partner violence.
https://www.bridgewaterpolice.ca/services/intimate-partner-violence

- Collaborative client specific meetings with Provincial Housing Authority, RCMP, CCC, Adult Protection, South Shore Health, South Shore Open Doors, Scotia Bank and BPS.
- Collaborations for clients also include PHA, RCMP, SSRH, MLA offices, BPS, Continuing Care, St Vincent de Paul, United Way and MP's Office.
- Collaborative visits with RCMP, SSODA and Continuing Care.

Lunenburg County Seniors' Safety Program
Monthly Report –June 2026

Prepare June 30, 2026

Referrals:

{New Referrals: **6** + Re Referrals: **4**} Home/site Visits: **14** Active clients: **97** Closed files: **17**

New Referrals Service Area in Municipal Units (#'s have been rounded either up/down)	**%**
MOC	20%
MODL	30%
Mahone Bay	10%
Lunenburg	10%
Bridgewater	30%

Referral Source:

Community Partner **40%** Self/Family **0%** RCMP **30%** BSP **20%** AP **10%**

Areas of concern remain unchanged: Safe/affordable/accessible Housing, Seniors' Mental Health/Addictions, Adult Protection, Hoarding, Scams/Fraud, Cost of living, Community resources/connections, Health Care (no primary care physician). LCSSP is seeing a continued increase of complex issues and concerns at the time of referrals/intakes. This translates into clients being active clients longer and collaboration with multiple disciplinaries. The complexity and volume of referrals reflect in having the ability/time to review files for possible and appropriate closing.

LCSSP Client Emergency Contingency Fund (CECF):

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Lunenburg County Seniors' Safety Program
Monthly Report –July 2026

Prepare July 31, 2026

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"Lunenburg County is stronger when our seniors feel safe, valued, and supported—their experiences and wisdom enrich our communities."

LCSSP July highlights:

- An application for the **New Horizon Grant** has been submitted. The proposed project is in collaboration with LISNS (Legal Information Society of NS) and senior volunteers. More details to come. The New Horizon Grant decisions will be released in January 2027.
- **LCSSP** is a successful recipient of the **RCMP FVIF Grant** for our proposed **Silver Guardian Project** in collaboration with our local **Lunenburg County RCMP Detachments.** This initiative addresses partner/caregiver/dementia violence in our county. Look for some great things to come 😊
- Thank you, David Murdoch for manning a table in the Chester at the **Royal Canadian Legion Branch 44's Open House and 100th Anniversary Celebrations**. The Royal Canadian Legion continues to play an important role in supporting veterans, serving our community, and preserving remembrance for future generations.
- Planning has begun for a fall **Seniors' Safety Academy** to be held at the Bridgewater Fire Hall on Thursday afternoons from September 24th to October 29th. More details to follow.
- An updated version of LCSSP Helping Tree is in it's final working draft and will be circulated soon. The new version will also be uploaded to the website and linked on the LCSSP Facebook page.

Please follow the link for important information on intimate partner violence.
https://www.bridgewaterpolice.ca/services/intimate-partner-violence

- Collaborative client specific meetings with Provincial Housing Authority, RCMP, CCC, Adult Protection, South Shore Health, South Shore Open Doors, SCHT and BPS.
- Collaborations for clients also include PHA, RCMP, SSRH, MLA offices, BPS, Continuing Care, St Vincent de Paul, United Way, The Daisy and MP's Office, Cedar Place.
- Collaborative visits with RCMP, SSODA, The Landing and Continuing Care.

Lunenburg County Seniors' Safety Program
Monthly Report –July 2026

Prepare July 31, 2026

Referrals:

{New Referrals: 18 + Re Referrals: **0**} Home/site Visits: **21** Active clients: **89** Closed files: **26**

New Referrals Service Area in Municipal Units (#'s have been rounded either up/down)	**%**
MOC	27.5%
MODL	27.5%
Mahone Bay	6.5%
Lunenburg	11%
Bridgewater	27.5%

Referral Source:

Community Partner **39%** Self/Family **8%** RCMP **31%** BSP **22%** AP **0%**

Areas of concern remain unchanged: Safe/affordable/accessible Housing, Seniors' Mental Health/Addictions, Adult Protection, Hoarding, Scams/Fraud, Cost of living, Community resources/connections, Health Care (no primary care physician). LCSSP is seeing a continued increase of complex issues and concerns at the time of referrals/intakes. This translates into clients being active clients longer and collaboration with multiple disciplinaries. The complexity and volume of referrals reflect in having the ability/time to review files for possible and appropriate closing.

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Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

LUNENBURG COUNTY SENIOR SAFETY

NEWSLETTER

~Summer Edition~

Welcome Summer!!

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

SUMMER SAFETY TIPS

- ✓ **STAY HYDRATED – Sip water throughout the day. Avoid caffeine and alcohol as they can dehydrate the body.**

- ✓ **DRESS APPROPRIATELY – Choose loose fitting, light colored, breathable clothing. Wide brimmed hats and sunglasses also protect from the UV rays.**

- ✓ **APPLY SUNCREAN REGULARLY – Use a broad spectrum sunscreen with 30 SPF or higher, apply every 2 hours.**

- ✓ **PLAN OUTOOR ACTIVITIES WISELY – Early mornings or evenings are ideal! Avoid peak sun hours: 11am – 4pm.**

- ✓ **STAY COOL INDOORS – Use fans, air conditioners or cool clothes & keep curtains closed during peak hours.**

- ✓ **ENSURE HOME SAFTEY – check fans & a/c units to ensure good ventilation, remove clutter that may block airflow. Stock up on cool drinks & have emergency numbers easily accessible.**

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

Safety tips continued....

- ✓ **STAY INFORMED ON WEATHER/HEAT ADVISORIES – Pay attention to weather updates and heatwave alerts. Limit outdoor time & follow safety precautions.**

- ✓ **BE AWARE OF MEDICATION SIDE EFFECTS – some meds increase sun sensitivity, hydration& body temperature; review with pharmacist.**

- ✓ **STAY CONNETED WITH FAMILY & CAREGIVERS – frequent check ins, either by phone or in person. Isolation can be dangerous in hot weather.**

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

SUGGESTED SUMMER ACTIVITIES

Neighborhood Walks & Nature Trails

A gentle walk (with a buddy) is one of the best low-impact ways to stay active; either around the block, thru a park, walking boosts circulation and improves mood.

Gardening for Body & Mind

Gardening is a therapeutic activity that encourages movement, lowers stress and gives a sense of purpose. From planting herbs to watering flowers, it's easy to tailor the task to your personal energy level.

Picnics with Family / Friends

Summer is perfect for reconnecting with loved ones. A backyard or park allows seniors to enjoy fresh air, social interaction & tasty treats. Connection & laughter are important for your health!

Birdwatching & Local Sightseeing

Exploring local landmarks is a great way to stay connected with nature. Bring binoculars!

Nova Scotia Provincial Housing Agency

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WEAAD

World Elder Abuse Awareness Day

June 15th is World Elder Abuse Awareness Day. It's a reminder to check in on older adults in our communities. We wear purple to invite conversations on what elder abuse is, what are the signs it could be happening to someone you know and how to access support.

https://novascotia.ca/just/Prevention/tips_seniors_elderabuse.asp

"Remain patient and give all your respect to our beloved seniors; they have earned their dignity through their lifetimes."

www.weaad.ca

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

The life it saves could be your own.

Ask *Lunenburg County Seniors' Safety for yours!*

902-543-3567

The»Vial.of.Life‹ .program.helps.you.to.compile.your. information.to.have.ready.for.5/7.responders.in.the.event.of.an. emergency¡.A.Personal.Information.Sheet.is.completed.and. stored.inside.a.prescription.medication.type.Vial.and.kept.in.a. secure?but.easily.accessible.place.for.first.responders¡.This. program.has.been.made.possible.in.large.part.by.the.generosity. of.local.pharmacist.who.donate.empty.vials.and.is.in. partnerships.with.many.community.members.and.volunteers¡

Thank You!

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

2026 Michelin Seniors Expo

Michelin Social & Athletic Club

June 17th

221 Logan Road

Bridgewater

Noon- 3pm

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

NOT SURE HOW TO DISPOSE OF OLD MEDICATIONS AND PILLS??

DO NOT flush or throw away your medications!

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

Nova Scotia has a province-wide program for the safe disposal of household pharmaceutical waste. You can return unwanted or unused medications to your local pharmacy for safe disposal for **FREE!**

THINGS HAPPENING IN THE COMMUNITY

Plant Sale & BBQ - Barss Corner Community Hall, June 6th @ 9am

Young at Heart Seniors Drop In – Mahone Bay Center, **Thursdays** 1pm-4pm

(Cards, scrabble, puzzles, knitting & conversation)

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

Connecting Across the Ages - Second Story Women's Ctr, 118 Dufferin Street

June 10th 6pm-730pm

Meaningful, generational conversation

SUMMER RECIPES

LIME CHICKEN SOFT TACOS

1 ½ lbs chicken breast meat, cubed

2 green onions chopped

1/8 c red wine vinegar

2 tbsp lime juice

Garlic

1 tsp dried oregano

1 tsp sugar

Salt & pepper

10 (6") flour tortillas

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

Suggested toppings:

Diced tomato, shredded cheese, salsa, lettuce, sour cream.

Sauté chicken over med/high heat until tender (15-20mins).
Add green onion, lime juice, vinegar, spices & sugar.
Simmer over low heat for 10 mins.
Warm tortillas, add chicken and desired toppings & enjoy!

STRAWBERRY PIE

1 deep dish pie crest
6-7 cups strawberries, cleaned & quartered
¾ c sugar

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

1/3 c water

3 tbsp cornstarch

1 tbsp lemon juice

2 cups whipped cream topping

Prepare crust. Place 4 cups of strawberries in a pot & slightly mash. Add sugar and stir. Cook over medium heat til sugar dissolves & starts to boil. In a bowl, whisk cornstarch & water then add to strawberries. Return mixture to a boil and gently boil for 1 to 2 minutes. Add remaining berries and lemon juice to pot and stir. Add mixture to crust and place in fridge for 4 hours. Top with whip cream!

Enjoy with tea & a friend! 😊

Nova Scotia Provincial Housing Agency

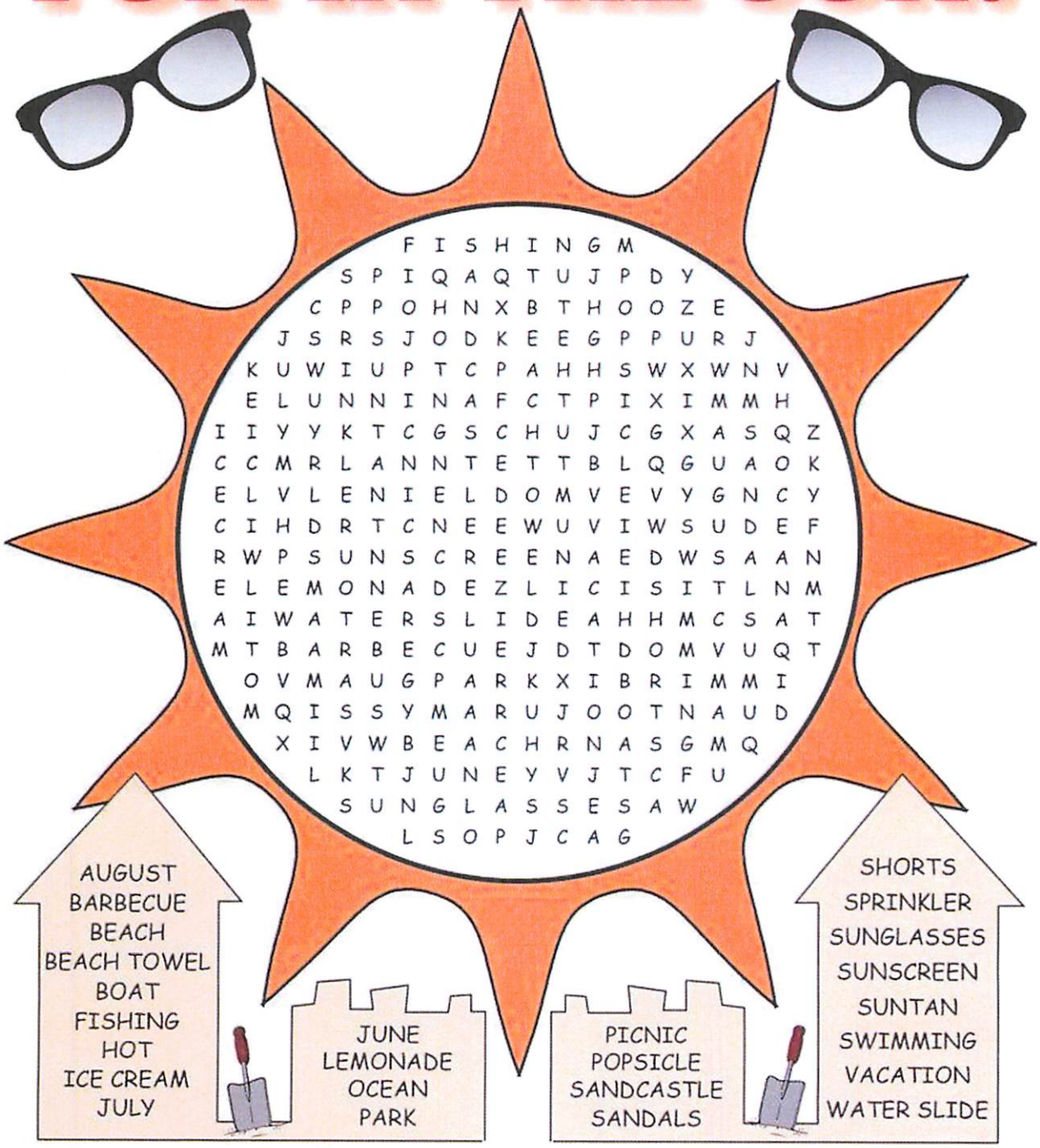
Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

Name: _____

FUN IN THE SUN!



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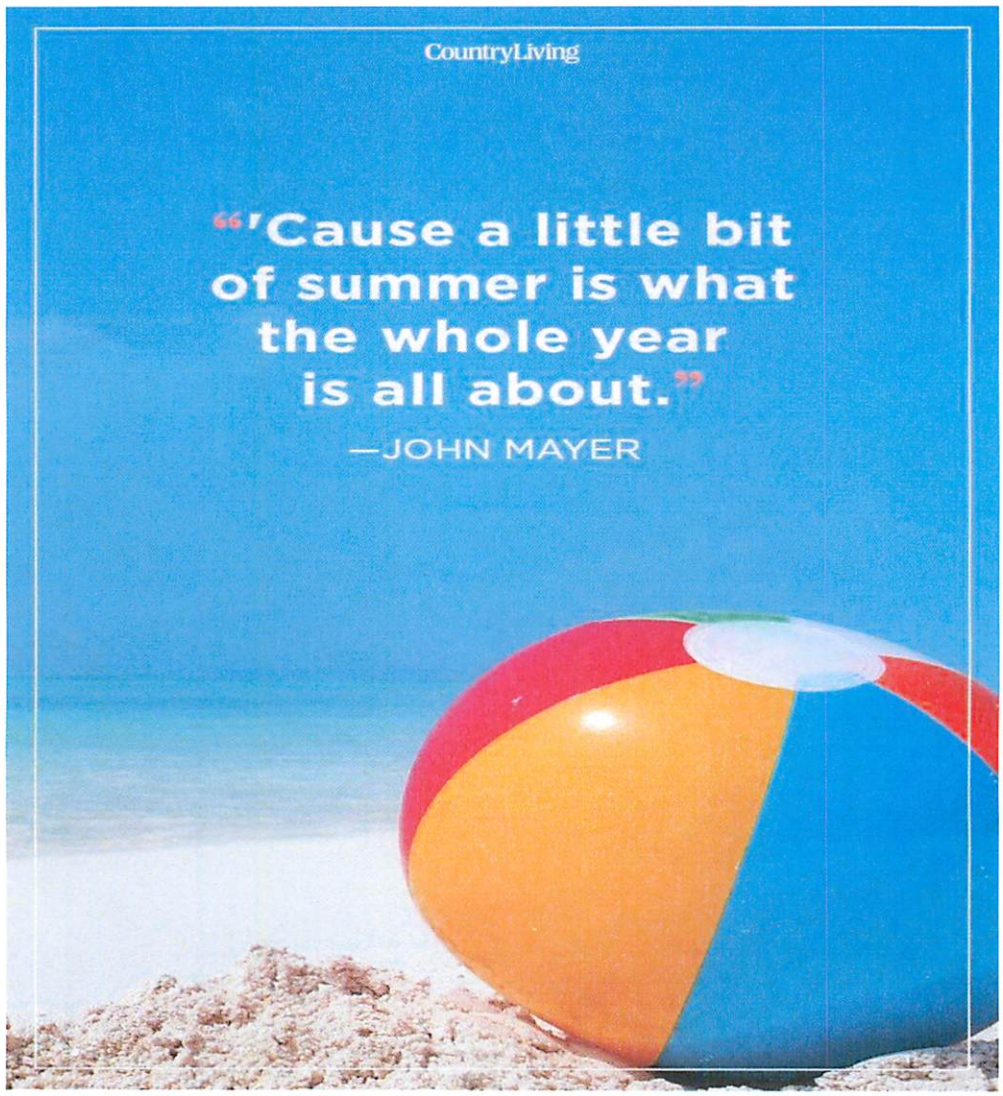
Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator



HAVE A WONDERFUL SUMMER! ☺

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

Lunenburg County SENIORS' Safety Program

Lisa Bennett – Senior Safety Coordinator

IMPORTANT NUMBERS

Emergencies

Police	9-1-1
Fire	9-1-1
Ambulance	9-1-1
Suicide prevention	9-8-8

Continuing Care	1-800-225-7225
Mental Health	2-1-1
Info – Senior programs	2-1-1
Anti Fraud Line	1-888-495-8501
Housing Authority	1-888-845-7208

Nova Scotia Provincial Housing Agency

Mary Leanne Whynot – Tenant Relations Coordinator

NOVACAST MEDIA INC.
SPIORAD AN RÉDIO

26' 028

To: Bridgewater Board of Police Commissioners, Danny MacPhee

From: Scott Clements

Re: Letter of thanks

Date: June 2, 2026

To Deputy Chief Danny MacPhee and the Chair of the Bridgewater Police Services Board,

I wanted to take a moment to sincerely thank you all for listening to my thoughts and concerns at the most recent BPS board meeting regarding how local media and police can work together more effectively in service to the people of Bridgewater.

I truly appreciated the openness shown during our discussion and your willingness to consider how cooperation and communication between local media outlets and law enforcement can help strengthen public awareness and community safety.

This past weekend, when there was concern regarding a missing gentleman, the proactive approach taken by the Bridgewater Police Service to contact our radio station was deeply encouraging. Within minutes of receiving the email alert, we were able to broadcast the information to listeners across the region. Thankfully, the gentleman was eventually found safe.

While none of us can definitively measure the role any single action may have played, I firmly believe that having more people aware of a situation is always better than fewer.

That experience demonstrated the value of cooperation between local media and police services. It showed how quickly information can reach the public when organizations work together with a shared goal of helping people and protecting the community.

Thank you again for your time, your professionalism, and your willingness to engage in constructive conversation. I am genuinely grateful, and I look forward to continuing to support efforts that help keep Bridgewater informed, connected, and safe.

We have set up a special email address of alerts@gorock.ca to ensure that multiple people are alerted via phone calls.

With sincere appreciation,

Scott Clements
Owner, Novacast Media Inc.

902-212-0899

Jillian Croft

From: Danny MacPhee
Sent: June 2, 2026 9:52 AM
To: Jillian Croft; Scott Feener
Subject: FW: [redacted] File

26-029

Good message to share with commission.

Danny

From: Derek Childs <Derek.Childs@bridgewaterpolice.ca>
Sent: June 1, 2026 21:46
To: Terry Brekker <Terry.Brekker@bridgewaterpolice.ca>; Morgan Gibson <morgan.gibson@bridgewaterpolice.ca>; Tracy MacDonald <Tracy.MacDonald@bridgewaterpolice.ca>; Aman Kumar <Aman.Kumar@bridgewaterpolice.ca>; Rebecca Messom <Rebecca.Messom@bridgewaterpolice.ca>; Heather Dalton <Heather.Dalton@bridgewaterpolice.ca>
Cc: Danny MacPhee <Danny.MacPhee@bridgewaterpolice.ca>; Scott Feener <Scott.Feener@bridgewaterpolice.ca>
Subject: [redacted]

Just an Fyi

I called [redacted] this evening just to touch base and she wanted to pass along her thanks for our response and help in locating her husband and his safe return. She advised she was very impressed with how we handled the situation and our communication with her and the family throughout, and that they all have the utmost confidence in our Police Service. She asked that I pass along their heartfelt feedback to all involved.

Cst. Derek Childs
Bridgewater Police Service

Please consider the environment before printing this email
The contents of this e-mail are privileged & confidential, intended only for the use of the individual or entity to which it is addressed. Any other use, dissemination, disclosure, or copy of this e-mail is strictly prohibited. If you have received this message in error, please immediately notify us by telephone (collect if necessary), so we may arrange it's return at our expense.

[redacted]

[redacted]

[redacted]

NSAPG Tiger Team Discussion Questions

Community Safety Officer (CSO) Program

POTENTIAL CSO TIERS AND DUTIES	
TIER 1	• Public engagement and community outreach initiatives • School-based programs and support • Public safety education and prevention initiatives • Building relationships with vulnerable communities • Community patrols for visibility and deterrence • Low risk wellness checks in non-urgent situations • Gathering and reporting public safety information • Enforcing municipal by-laws
TIER 2	• Event control and support • Traffic control (non-moving violations and road safety) • Crime scene security and management • Emergency management support
TIER 3	• Breach of the peace • Low-level calls for service • Specific provincial statute enforcement

1. **Community Safety Officers duties:**
   a. Do you agree with the proposed CSO duties and the three tier model?
   b. Are there any duties you do not agree with (i.e. CSO should not perform)?
   c. Are any duties in the wrong tier or missing?

2. **School Based CSO Roles (Tier 1):**
   a. What should a school-based CSO role look like in practice? Presence, education, intervention capabilities?

3. **Municipal By-Law Enforcement (Tier 1):**
   a. How are bylaw complaints currently handled in your municipality (intake, triage, dispatch, and escalation)?
   b. Would you have any concerns about authorizing Tier 1 CSO to enforce all municipal by-laws in your area? If yes, what limitations or safeguards should be in place?

4. **CSO Governance and Oversight:**
   a. Consider the potential list of 'authorized employers' in Nova Scotia (i.e. entities that can employ CSOs). Who should provide governance and oversight for CSO employers in the following sectors?
      - Municipalities
      - Police Departments
      - Universities/Colleges

- Hospitals

b. Are there other entities that should be eligible to employ CSOs?

5. **CSO Complaints**:
   a. Who should be responsible for handling public complaints against CSOs? The employer, governance body, or Complaints Commissioner?
   b. To what extent should the CSO complaints process align with the police complaints model? Consider the following elements:
      - Complaints from the public and other CSOs
      - Referral to the Complaints Commissioner
      - Review by the Police Review board (at the request of the CSO or complainant)
      - Complaints against the "chief" CSO or disciplinary authority
      - Complaints against an authorized employer, generally

SOUTH SHORE
AFRICAN ASSOCIATION
BRIDGEWATER, NOVA SCOTIA

CERTIFICATE

OF APPRECIATION

Proudly presented to

BRIDGEWATER POLICE SERVICE

26-031

In sincere appreciation of your support, service and dedication
to keeping our community safe.
Thank you for your participation in the
Community Safety Awareness Program.
Your contribution made a lasting impact.

August 8, 2026
DATE

PRESIDENT
South Shore African Association

Felicia Aikins
DIRECTOR OF YOUTH & EDUCATION
South Shore African Association

TOGETHER, WE LEARN. TOGETHER, WE STAY SAFE. TOGETHER, WE BUILD COMMUNITY.

THANK YOU FOR MAKING A DIFFERENCE!

26_033

Bridgewater Board of Police Commisioners

STRATEGIC PRIORITIES 2026-2029

TABLE OF CONTENTS

EXECUTIVE SUMMARY

The Bridgewater Board of Police Commissioners developed the 2026–2029 Strategic Priorities through a structured, community-informed planning process designed to balance public expectations, policing realities, and governance responsibilities.

Purpose of the Planning Process
The Board's role under Nova Scotia's Police Act includes setting policing priorities that reflect community values while ensuring the Police Service remains effective, sustainable, and accountable. This strategic planning process was undertaken to:

- Respond to evolving community concerns
- Assess what remains relevant from the previous 2022–2025 Strategic Plan
- Consider current and future operational pressures
- Establish clear priorities to guide planning, budgeting, and annual work plans over the next three years

Community Input
Community input was a key foundation of the strategy. The Bridgewater Police Service conducted a Community Input Survey that was open for seven weeks between November 24, 2025, and January 12, 2026, receiving 219 responses.

Across responses, residents consistently highlighted:

- Drug use and drug-related harm
- Traffic safety and unsafe driving and
- Downtown safety concerns, particularly along King Street

Survey results also showed that police visibility and responsiveness strongly influence how safe residents feel, and that while issues such as homelessness and mental health are complex and not police-created, the community still expects police involvement in the absence of other supports.

The Board used this input to identify the community issues that must be reflected at a strategic level, while remaining mindful of the Police Service's mandate and role.

STRATEGIC PLANNING SESSIONS

The Board held two facilitated, in-person strategic planning sessions in January 2026. Participants included Board members, the Chief and Deputy Chief of Police, and senior municipal leadership.

The sessions used a structured facilitation approach that combined:

- Individual reflection
- Small-group and whole-group discussion
- Priority ranking and voting; and
- Collective "sense-checking" from community, operational, and governance perspectives.

The first session focused on reviewing the existing 2022–2025 Strategic Plan alongside community feedback.

The second session added two critical lenses: police operational realities and Town Council considerations. This ensured the final priorities would be achievable, publicly defensible, and recognizable to the community.

Moving Forward
The 2026–2029 Strategic Priorities will guide the Bridgewater Police Service's planning, budgeting, and annual work plans.

The priorities also provide a clear, transparent account to the community of how their input was considered and how policing priorities were set.

STRATEGIC PRIORITIES

Through this process, the Board identified four strategic priority areas for the next three years:

- **Governance:**
  Operational Review
- **Workforce Sustainability:**
  Recruiting, Training, and Retaining Staff
- **Safe Community:**
  Traffic Safety in a Growing Community
- **Crime Reduction:**
  Drug Supply Reduction

These priorities reflect where leadership focus will matter most to support community safety, organizational sustainability, and effective policing in Bridgewater.

PURPOSE OF THIS REPORT

This report documents the process and outcomes of two strategic planning sessions facilitated for the Bridgewater Board of Police Commissioners (the "Board") to develop the 2026–2029 Strategic Priorities for the Bridgewater Police Service (BPS). The report serves three primary purposes:

- Official Record – to capture how the Board fulfilled its governance responsibilities under the Police Act in establishing strategic priorities;
- Institutional Memory – to provide future Boards, facilitators, and staff with a clear record of the methodology and decision-making used;and
- Strategic Input – to inform the development, communication, and publication of the 2026–2029 Strategic Plan, including alignment with budgets and annual work plans.

This document focuses on how decisions were made, not on operational detail.

Governance Context
The Bridgewater Board of Police Commissioners is the governing body of the Bridgewater Police Service and provides civilian oversight on behalf of Town Council. Under the Police Act, the Board is responsible for:

- Providing governance related to law enforcement, crime prevention, and public order
- Establishing administrative direction, organization, and policy to ensure an adequate, effective, and efficient police service
- Determining, in consultation with the Chief of Police, priorities, objectives, and goals for policing in the community
- Ensuring programs and strategies are in place to implement those priorities
- Ensuring community needs and values are reflected in policing priorities and service delivery; and
- Acting as a conduit between the community and police service providers

The strategic planning process described in this report was designed to directly support these responsibilities.

OVERVIEW OF THE PROCESS

Session Details
Two facilitated, in-person strategic planning sessions were held:

- Session 1: January 20, 2026 (5:30–8:30 p.m.)
- Session 2: January 27, 2026 (5:30–8:30 p.m.)
- Location: Best Western, Bridgewater, Nova Scotia

Participants
Participants included members of the Bridgewater Board of Police Commissioners,

- The Board Chair
- The Chief and Deputy Chief of Police
- Town Council appointees
- Citizen representatives
- Municipal staff resources; and
- External facilitation support

The sessions were designed to ensure balanced participation from governance, operational, and municipal perspectives.

Facilitation Method
The sessions were facilitated using Liberating Structures, a structured engagement approach that encourages equal participation, reflection, and collective sense-making. Across both sessions, the following methods were used:

- Individual silent reflection
- Small-group breakout discussions
- Whole-group dialogue and clarification
- Priority ranking and structured voting; and
- Group "sense-checking" against governance, operational, and community lenses

This approach supported transparency, reduced dominance by any single perspective, and helped the Board move from broad inputs to focused strategic priorities.

COMMUNITY & BOARD INPUT

Community Input Survey Overview
The Bridgewater Police Service conducted a Community Input Survey to inform the strategic planning process.

- Survey period: November 24, 2025 – January 12, 2026 (49 days)
- Distribution: Online survey posted on the BPS and Town of Bridgewater websites
- Total responses: 219

Key Themes Identified by the Community
Across responses, three dominant themes consistently emerged:

- Drug use and drug-related harm
- Unsafe driving and traffic enforcement; and
- King Street as a focal point for safety concerns

Additional findings highlighted:
- Strong concern about visible drug use, public disorder, and discarded needles in downtown areas
- Broad consensus across demographics on traffic safety
- The importance of police visibility and perceived responsiveness in shaping feelings of safety; and
- Recognition that issues such as homelessness and mental health are complex and not police-created, while still expecting police involvement in the absence of alternatives

How the Board Used the Survey Results
The Board used the survey as a strategic input rather than an operational directive. Individually, members reviewed survey responses and identified recurring themes and strongly expressed concerns. In small groups, these themes were discussed, merged, and categorized as:

- Must-have strategic priorities,
- Important but operational, or
- Outside the police mandate.

Only themes identified as "must-have" were advanced for voting and consideration as strategic priorities. This approach ensured community voices were meaningfully reflected while remaining aligned with the Board's governance role.

SESSION 1

REVIEWING EXISTING PRIORITIES AND COMMUNITY EXPECTATIONS

Purpose
The purpose of Session 1 was to generate an initial list of strategic priority areas by considering:

- What remained relevant from the 2022–2025 Strategic Plan
- What required adaptation to reflect current realities; and
- What leadership attention would matter most over the next three years

Key Outcomes
Through structured discussion, the Board:

- Identified priorities from the previous plan to retain, adapt, or treat as operational; and
- Integrated community survey themes into the strategic conversation

Community-identified concerns related to traffic safety, drug use, and downtown safety were confirmed as "must-have" considerations, with care taken to ensure wording remained strategic, compassionate, and within police governance responsibilities.

For more details, refer to Appendix: Session 1 Output.

SESSION 2

INTEGRATING OPERATIONAL AND MUNICIPAL PERSPECTIVES

Purpose
Session 2 was designed to complete the strategic picture by explicitly incorporating:

- Police Service operational realities; and
- Town Council pressures and considerations

The objective was to arrive at a set of priorities that were achievable, defensible, and recognizable to the community.

Process
Participants worked in two perspective-based groups (police service and municipal governance) to identify their top three concerns for the next three years. These were shared, clarified, and combined with Session 1 outputs. For more details, refer to Appendix: Session 2 Output: Council Pressures & Concerns; Session 2 Output: Police Service Needs.

All proposed priorities were grouped under broad strategic themes and subjected to structured voting. Each participant received six votes, with a maximum of two votes per priority. For more details, refer to Appendix: Voting Results of All Priority Outputs.

The final step involved a collective sense-check, asking:

- Are these priorities achievable from a policing perspective?
- Are they defensible from a Town Council perspective?
- Will the community recognize their concerns reflected here?

(Continued ...)

SESSION 2

REVIEWING PRIORITIES AND COMMUNITY EXPECTATIONS

Final Strategic Priority Areas (2026–2029)
Through this process, the Board aligned on the following strategic priority areas:

- Governance: Operational Review
- Workforce Sustainability: Staffing and Retention
- Workforce Sustainability: Training and Development
- Safe Community: Traffic Safety in a Growing Community; and
- Crime Reduction: Drug Supply Reduction.

These priorities reflect a balance between community expectations, operational sustainability, and the Board's governance responsibilities.

NEXT STEPS: IMPLEMENTATION

FULFILLING OUR ESTABLISHED STRATEGIC PRIORITIES

The strategic planning process undertaken by the Bridgewater Board of Police Commissioners was deliberate, inclusive, and grounded in governance best practices. By integrating community input, operational insight, and municipal considerations, the Board has established a focused and realistic set of strategic priorities for 2026–2029.

This report provides a clear record of that process and will further support the development of a detailed plan to implement and fulfill the established Strategic Priorities in the years ahead.

APPENDIX - SESSION 2 OUTPUT

Image 1: Final Priorities as captured at strategic planning sessions
Image 2: Voting results of all Priority inputs

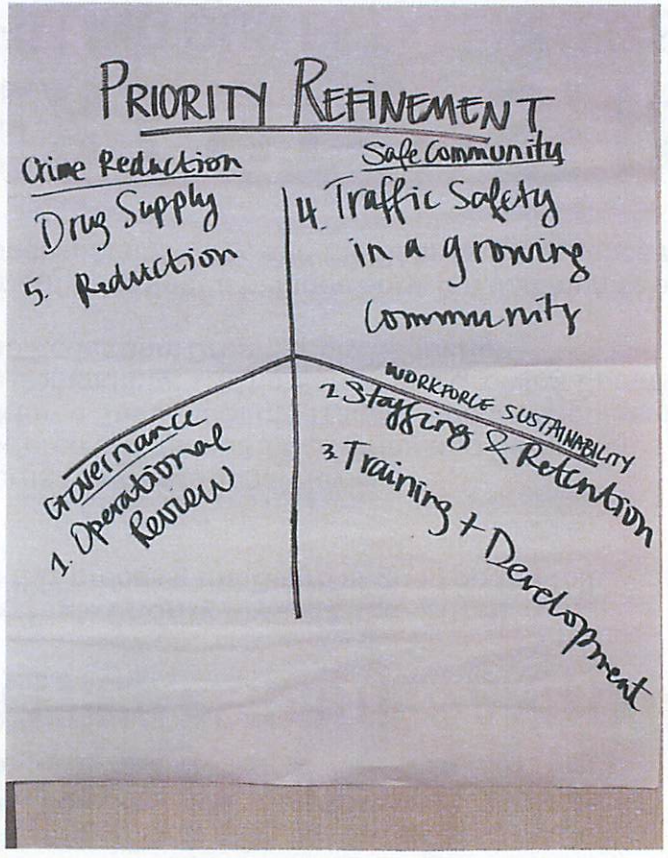


IMAGE 1

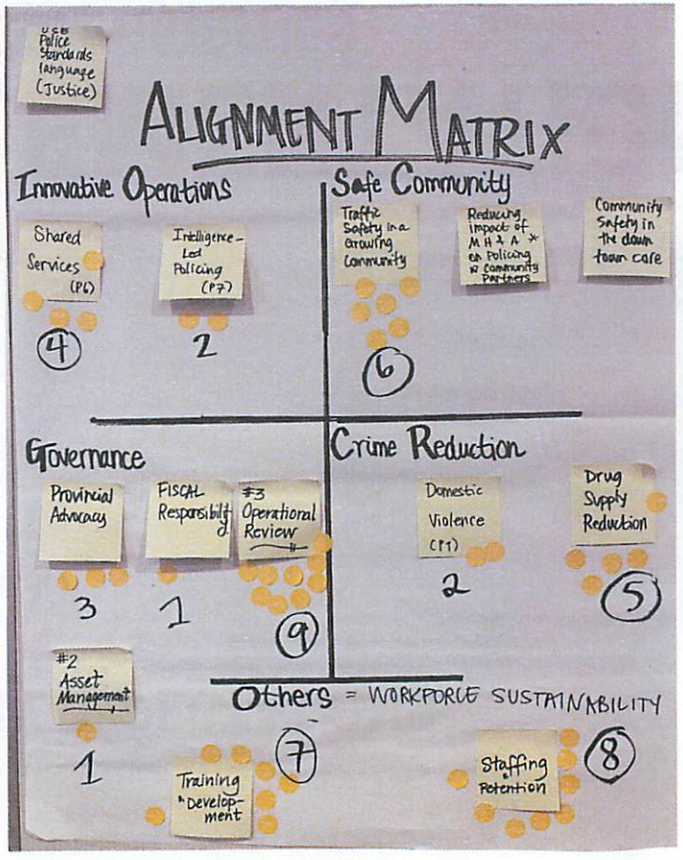


IMAGE 2

APPENDIX - SESSION 2 OUTPUT

Image 3: Town Council Pressures and Concerns
Image 4: Police Service Needs

IMAGE 3

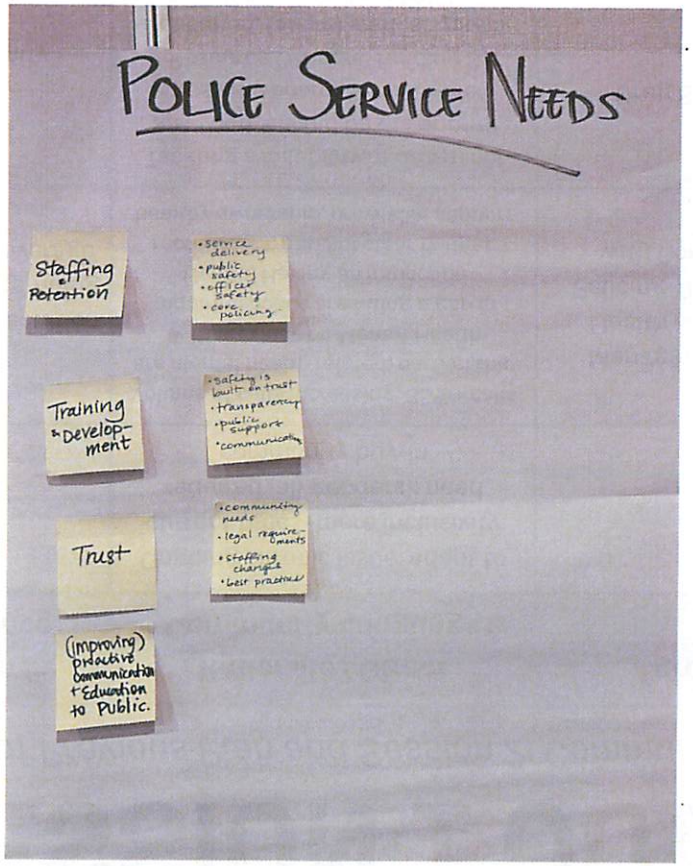


IMAGE 4

APPENDIX - SESSION 1 OUTPUT

Combined outputs from Session 1: Review of Previous Plan and Session 2: Community Input Survey.

Reference (from previous plan)	Recommendation / Strategic Importance	Rationale / Direct Community Language	Agreed Wording
1. Crime Reduction: Domestic Violence	Keep	Ongoing chronic issue: adapt to current times - more inclusivity required (all genders); need community buy-in	
2. Crime Reduction: Mental Health Solutions and Service Impact	Adapt • Implies police own the solution • Risks reinforcing "police filling a health gap" without leverage	Volume of calls increasing; 35%+ calls are mental health related; partnership with province on Mental Health required; police are filling a gap in Health; Having an impact on recruitment; appoint clear budget; healthy ownership, provincial support	Managing Impact of Mental Health & Addiction Calls on Policing Through Partnerships with Community Partners
3. Crime Reduction: Youth Drug Use	Adapt • Too narrow • Doesn't reflect community reality or police data	Tackling availability of drugs, not just youth should be the priority across the board; School Safety Resource Officers; funding & education; federal justice system "catch & release" not helping	Drug Supply Reduction
4. Safe Community: Public Awareness	Operational (not strategic)	Needs resourcing; more details, stats, successes, public information; more communication updates (via social media) of good & bad; improve messaging	

APPENDIX - SESSION 1 OUTPUT

Combined outputs from Session 1: Review of Previous Plan and Session 2: Community Input Survey.

Reference (from previous plan)	Recommendation / Strategic Importance	Rationale / Direct Community Language	Agreed Wording
5. Safe Community: Traffic Enforcement	Keep • Combine with Community Input Survey: • Traffic Safety Issues	Needs staffing; invest in more technology, enforcement and education (TSA); provincial tools; growing community	Traffic Safety in a Growing Community
6. Innovative Operations: Shared Services	Keep	Develop more inter-provincial relationships; province is saying if you don't have MOUs in place then RCMP services will be used; on-going MOU's/partnerships	
7. Innovative Operations: Intelligence-Led Policing	Keep	Currently cannot prioritize; Need to track better stats to know what trends are up and down or what to prioritize/fund; stats available to the police from province are not in useful format (PDF); police need better stats;	
8. Governance: Fiscal Responsibility & Board Advocacy	Adapt • Two ideas competing • "Fiscal responsibility" can sound like internal budgeting only	Focus on advocacy efforts for provincial funding and resources $ for $; lobby government + good representation of community members; competing priorities	Provincial Advocacy & Fiscal Responsibility

APPENDIX - SESSION 1 OUTPUT

Combined outputs from Session 1: Review of Previous Plan and Session 2: Community Input Survey.

Reference (from previous plan)	Recommendation / Strategic Importance	Rationale / Direct Community Language	Agreed Wording
Community Survey Priority: King Street/JHS	Must-have • Names a specific organization (politically sensitive) • Risks deflection or defensiveness • Narrower than the actual issue	"Needles; John Howard Society; intoxicated people; Inordinate amount of time police spend on King Street; king street drug addicts"	Community Safety in the Downtown Core
Community Survey Priority: Traffic Safety Issues	Must-have • Stay strategic, not tactical • Reflect public experience, not internal police mechanics • Avoid promising infrastructure changes (sidewalks) police don't control	"Running reds; lack of sidewalks in and out of town; police should be deployed when there is a lot of construction around town; road rage; Extremely bad drivers who do not obey traffic laws"	Combine with #5 Traffic Safety in a Growing Community
Community Survey Priority: Drug Use	Must-have	"Drug addicts using on the sidewalks"	Fold into # 3

APPENDIX - SESSION 1 OUTPUT

Image 5: Voting Results of Final Community Survey Input Themes

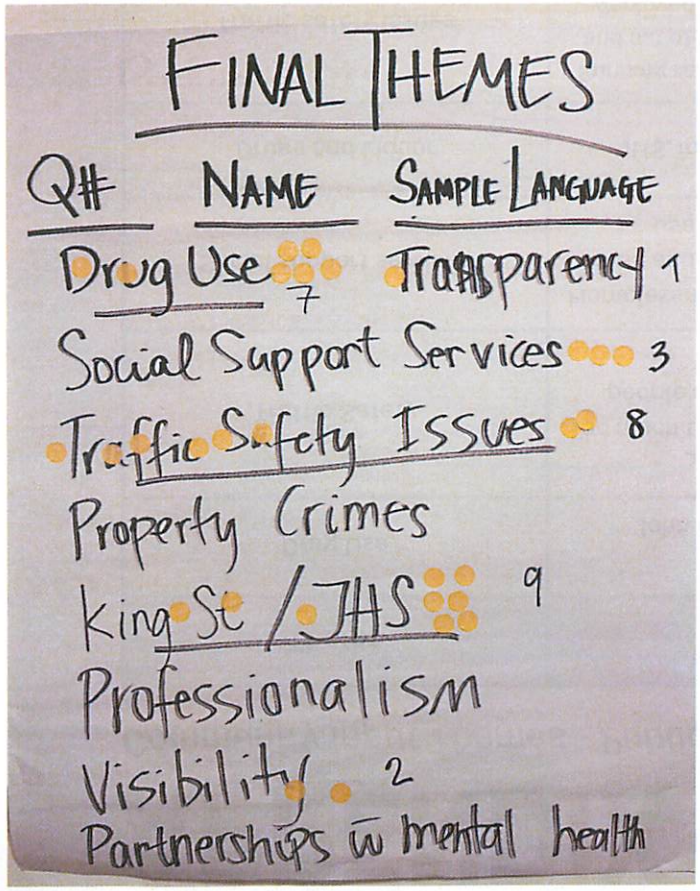


IMAGE 5

APPENDIX - SESSION 1 OUTPUT

Community Input Themes - Public Safety

Theme	Quotes	Status	Importance
Drug Use	Needles; John Howard Society	Aligned & needs adaptation from current plan	Must-have
Traffic Safety	Too much traffic for a small town people are driving too fast		Managing Impact of Mental Health & Addiction Calls on Policing Through Partnerships with Community Partners
Social support services	Homelessness, addiction, mental health; addiction, crime, and drug use are connected	New since last plan	Outside mandate - Partnership
Drugs and Liquor	JHS, intoxicated people;		
Traffic safety issues	Running reds, lack of sidewalks in and out of town, police should be deployed when there is a lot of construction around town, road rage	Already in current plan	Must-have
Property crimes	Thefts, mischief, vandalism	Already in the plan under Governance/Advocacy (needs adaptation)	Operational

APPENDIX - SESSION 1 OUTPUT

Community Input Themes - Public Safety (continued)

Theme	Quotes	Status	Importance
Homelessness & JHS			
Drugs	Drug addicts using on the sidewalks		
Traffic	Extremely bad drivers who do not obey traffic laws		
King Street / JHS	Inordinate amount of time police spend on King Street; king street drug addicts	Emerging need	Must-have
Visibility			

APPENDIX - SESSION 1 OUTPUT

Community Input Themes - Police Strengths

Theme	Quotes	Status	Importance
Response time	They respond swiftly ensuring timely support (24/7)	Aligned	Operational
Professionalism	They have been fantastic, friendly, courteous, helpful. Kind, empathetic, respectful	Aligned	Must-have
Visibility		Aligned	Must have
Youth engagement	I like that the are connected to the schools; it's a beautiful place to live	Already in plan	Operational

APPENDIX - SESSION 1 OUTPUT

Community Input Themes - Future Priorities

Theme	Quotes	Status	Importance
Traffic		Core policing	Must-have
King Street JHS		Aligned	Must-have
Visibility		Aligned	Must-have
Drugs		Aligned	Must-have
Partnerships to respond to mental health calls		Aligned	Must-have Advocacy of Board
Continued professionalism		Aligned	Operational
Transparency – more details, stats, successes, public information		Aligned	Must-have (Operational)

APPENDIX - SESSION 1 OUTPUT

2022-2025: What continues from the current plan?

Priority #	Emerging Recommendation Keep / Adapt / Stop	Key Rationale	Emerging Realities
1	K = 1, 1, 1	Ongoing chronic issue; a lot of buy-in from community and partners	Don't have enough quantitative (benchmark) data; no provision for same-sex couples
2	K = 1,1 A = 1 Partnership	35%+ calls are mental health related	Working to come up with a solution that is not only a police response – need provincial support; police are filling a gap that belongs to health
3	A = needs to be adapted because it isn't just youth	Drugs and drug addiction is the major issue	Giant federal government disconnect hampering ability to enforce reduction; shouldn't just be focused on youth; police are filling the gap from health services; education is still relevant
4	S = Operational issue related to staffing that should continue but not a strategic issue. Look to support from the Town	Public wants more transparency; police need specific skillset	Improve the messaging; build on the reports we have; need more public facing information; trendline for public consumption would be helpful
5	K =	Proactive and controlled; invest in technology enforcement and education (TSA)	Hasn't been staffed for the past year; shortages; daily responsibility of the force; could be handled via social media & public

APPENDIX - SESSION 1 OUTPUT

2022-2025: What continues from the current plan?

Priority #	Emerging Recommendation Keep / Adapt / Stop	Key Rationale	Emerging Realities
6	K =	Policing review will have an impact on this priority	Province is saying if you don't have MOUs in place then RCMP services will be used
7	K =	If we don't track officially then we won't know what trends are up and down or what to prioritize/fund	Need resources for this; Have not explored this – currently not staffed and not tracking statistics
8	A =	If the province wants us to implement their priorities, they need to pay for them	Focus on advocacy efforts for funding and resources

APPENDIX - SESSION 1

2022-2025 PLAN - PRIORITIES AND UPDATES

1. Crime Reduction: Domestic Violence

Challenge: Chronic cases of domestic violence in the community.

Desired Outcomes:

- Decreased instances of domestic violence
- Increased awareness and education around domestic violence as preventative tactic.
- Working with partner organizations to support an all-gender intervention role and to support survivors.

What has been done:

- All new employees have received training on ODARA (Ontario Domestic Assault Risk Assessment) and Domestic Violence Protocol.
- The Deputy Chief chaired the Provincial High-Risk Working Group for Nova Scotia and led updates to the High-Risk Domestic Violence Protocol for use across all provincial partner agencies.

2. Crime Reduction: Mental Health Solutions & Service Impact

Challenge: Mental health calls have an impact on policing services, often putting pressure on core policing services as a result of time/calls.

Desired Outcomes:

- A balanced solution is found that reduces the strain on policing resources, while ensuring that response to calls involves appropriate resources leading to better outcomes.

What has been done:

- Chief Feener participated as the law enforcement representative in interdepartmental discussions on the Involuntary Psychiatric Treatment Act (IPTA) with Department of Health and Department of Justice.
- Legislative and operational changes to IPTA have been proposed and are currently under review by the Department of Health.
- Additional recommendations include pilot initiatives to expand mental health counsellors within the 911 Communications Centre's, the inclusion of 811 services, and the expansion of the Mobile Mental Health Team.
- We also have monthly meetings with the Police Health Liaison committee locally which included BPS, RCMP and Mental Health Staff, with a focus on improving response coordination and service delivery.

APPENDIX - SESSION 1
2022-2025 PLAN - PRIORITIES AND UPDATES

3. Crime Reduction: Youth Drug Use

Challenge: Concern over increase in youth cases involving drug use and its impact on Bridgewater area.

Desired Outcomes:
- Decreased rates/occurrences of youth using drugs.

What has been done:
- Continued advocacy with the Department of Justice for stable and consistent funding for the School Safety Resource Officer (SSRO).
- The department's Drug Recognition Expert (DRE) delivered two training sessions for South Shore educators, focusing on emerging drug trends and their effects.
- The DRE Officer also provided an information session with Department of Community Services (DCS) staff to support their interactions with families and the public.

4. Safe Community: Public Awareness

Challenge: Need to communicate accurate statistics for crime/violations in Bridgewater; demonstrate the value in annual investment in policing and accountability.

Desired Outcomes:
- Benchmark statistical comparisons with like communities in quarterly or semi-annual reports to the Board.

What has been done:
- The format of the monthly reports provided to the Board of Commissioners has been revised to include the total calls for service during a defined reporting period, along with statistics for specific call types.
- These reports are publicly accessible and posted on the department's website to enhance transparency and community awareness.

APPENDIX - SESSION 1

2022-2025 PLAN - PRIORITIES AND UPDATES

5. Safe Community: Traffic Enforcement

Challenge: Traffic enforcement frequently raised during community engagement and surveying as safety issue.

Desired Outcomes:

- Traffic enforcement increased; decrease in collisions.
- Strong public education and awareness regarding rules of the road.

What has been done:

- A dedicated traffic officer position was created to focus on high-collision and high-complaint areas, allowing patrol members to be redeployed to core duties.
- A traffic unit was developed in collaboration with the local union, with a position established and filled to address traffic enforcement, road safety complaints, and complaint driven enforcement areas.
- The role also includes responsibility for the majority of property damage collisions and the collection of traffic speed data using speed signage.
- This position is currently vacant due to staff shortages.

6. Innovative Operations: Shared Services

Challenge: Cost and efficiency. Is there a way to reduce the cost of policing, increase organization efficiencies through collaborative relationships with others or adopting new technologies?

Desired Outcomes:

- Opportunities are identified and potentially implemented to share services, increasing efficiency.
- Municipal Collective for Services is explored as an option.

What has been done:

- Memorandum of Understandings (MOU's) have been established with other municipal police services to provide and receive specialized policing services, including - K-9, Ident, Major Crime Unit and Public Order.
- BPS continues to collaborate with partner services in Southwest Nova, Annapolis Royal and Kentville, providing staffing support for major events such as the Apple Blossom Festival, Natal Day celebrations.
- In return, partner agencies have assisted BPS during major events such as Exhibition week, at no additional cost.

APPENDIX - SESSION 1
2022-2025 PLAN - PRIORITIES AND UPDATES

7. Innovative Operations: Intelligence-Led Policing

Challenge: Increasing use of analytics to assist in resource allocation and the development of crime-reduction strategies may make a safer community.

Desired Outcomes:
- Increased understanding of crime and trends/modelling in Bridgewater.
- Application of trends/data in policing to lead directly to crime reduction.

What has been done:
- No changes have been implemented in this area at this time.

8. Governance: Fiscal Responsibility & Board Advocacy

Challenge: Provincial and federal policies can impact policing, positively and negatively. This, combined with ongoing community growth and need for services, can disrupt fiscal responsibilities and service.

Desired Outcomes:
- The Board ensures policing costs remain reasonable and valuable for the community.
- The BPC Board is effectively communicating challenges and concerns to provincial/federal governments.

What has been done:
- The Board continues to actively monitor the police services budget and responsibly invest in investigation tools and technologies, including CCTV systems and Body-Worn Cameras.

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NOVA SCOTIA
Attorney General
Justice
Office of the Minister

PO Box 7, Halifax, Nova Scotia, Canada B3J 2L6 • Telephone 902 424-4044 Fax 902 424-0510 • novascotia.ca

MINISTER'S DIRECTIVE

WHEREAS Section 5 of the Nova Scotia *Police Act* authorizes the Minister of Justice to issue directives to police services respecting the policies, priorities and objectives of policing in the Province;

AND WHEREAS under the *Police Act*, the Minister of Justice is responsible for the administration of justice in the Province and for ensuring that an adequate and effective level of policing is maintained throughout Nova Scotia;

AND WHEREAS the Minister is responsible for promoting the preservation of peace, the prevention of crime, the efficiency of police services and the improvement of police relationships with communities;

AND WHEREAS timely situational awareness of significant policing incidents, events and operations is necessary for the Minister to fulfill these responsibilities and exercise appropriate oversight of policing across the Province;

AND WHEREAS the provision of situational reports by police services supports provincial public safety awareness and enables the Department of Justice to respond appropriately to serious policing matters;

I, SCOTT ARMSTRONG, MINISTER OF JUSTICE FOR NOVA SCOTIA DO HEREBY ISSUE THE FOLLOWING DIRECTIVE to all municipal police agencies and the Royal Canadian Mounted Police in its capacity as the Provincial Police Service in Nova Scotia:

DIRECTIVE:

All police agencies must provide operational communications to the Department of Justice by:

1. Providing situational reports, in a manner prescribed by the Department of Justice, on all serious and important incidents, events and operations in their jurisdiction as soon as practicable or within 24 hours of any of the following occurrences:
    a. Homicides or suspicious deaths;
    b. Fatal motor vehicle collisions or fatal off-road vehicle collisions;

c. Firearms and serious weapons related occurrences and/or offences;

d. Barricaded persons;

e. Bomb threats and suspicious packages;

f. Hate-based occurrences and/or offences;

g. Civil demonstrations, protests or riots, for which a specialized unit is deployed, or where high-profile interactions between police and members of the public exist or have occurred;

h. Any incident where a matter has been referred to the Serious Incident Response Team;

i. Missing persons (including children) where there may be a nexus to suspicious or criminal activity.

j. Seizures of illegal firearms and/or significant quantities of controlled substances.

k. Any police investigation or intervention that is likely to attract media attention outside of local media.

2. Ensuring the confidentiality of any victims, police officers, suspects and accused by omitting all identifying information from the situational reports.

3. Providing updates if there are major changes since the initial report, or if requested by the Department of Justice.

4. Police services shall comply with this Directive in accordance with section 5 of the *Police Act.*

For greater certainty, this Directive does not eliminate or replace obligations and duties prescribed in the *Police Act*, or other reporting requirements between police services and the Department of Justice.

THIS DIRECTIVE is effective upon signing.

THIS DIRECTIVE shall be in place until further notice and may be amended, revoked or replaced by the Minister of Justice at any time.

DATED this 19th day of June 2026.

Scott Armstrong

Scott Armstrong
Minister of Justice