

AGENDA

Bridgewater Board of Police Commissioners
February 5, 2026
Community Room – Bridgewater Police Service

26 - 005

Order

Additions/Deletions to Agenda

Land Acknowledgement

Acknowledged that the Town of Bridgewater is in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq people.

Declaration of Conflict of Interest

Minutes

26-006 January 8, 2026

Correspondence & Information

26-005 BPS Monthly Report

26-006 Traffic Safety Act – AMANS Update

26-007 Update SOP's

Meeting with MP Fancy

Senior Safety Update

Unfinished/Old Business

Strategic Plan Update

New Business

2026/2027 Capital Budget

26-008 2026/2027 Operational Budget

Next Meeting

March 6, 2026

Adjournment

There will be an In-Camera meeting held immediately following this meeting to deal with matters under the Municipal Government Act, Sec 22 (2) (c)

Minutes
Bridgewater Board of Police Commissioners
January 8, 2026

Minutes of the Regular Meeting of the Bridgewater Board of Police Commissioners held on January 8, 2026 at the Bridgewater Police Service, 45 Exhibition Drive, Bridgewater, NS commencing at 5:30 pm with Board Chair Cheryl Fougere presiding.

In attendance: Vice Chair Mitchell, Commissioner Spencer, Commissioner Conklin, Commissioner Lipsett

Regrets: Commissioner Champoux and Commissioner Ali

Also present: Chief Feener, Deputy Chief MacPhee, Deputy CAO Mark Flint, Recording Secretary Jillian Croft.

Guests: DOJ Chris MacNeil

Order

Call to order at 5:30 by Board Chair Fougere

Additions/Deletions to Agenda

Firing Range

NS Association of Police Governance – Correspondence

26-003 Motion to add to the above by Board Chair Fougere, Passed by Commissioner Lipsett

Land Acknowledgement

Acknowledged that the Town of Bridgewater is in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq people.

Declaration of Conflict of Interest

None

Minutes

26-004 Moved by Commissioner Spencer and seconded by Commissioner Mitchell to approve the minutes of the December 4, 2025 regular meeting as amended. Motion Carried.

Correspondence & Information

BPS Monthly Report

doc# 26-001

Chief Feener reported that December activity was slightly slower overall. A significant amount of training was completed during the first part of the month. Members remained busy responding to a high volume of theft-related incidents throughout December.

Recertification and Use of Force training was completed for approximately half of the staff, with the remaining members scheduled to complete training in mid-January.

Regarding 629 King Street, there were five occurrences during the month of December, including one overdose incident on December 24,25.

Commissioner Lipsett asked whether the majority of calls for service, specifically theft-related incidents, involved repeat offenders.

Vice Chair Mitchell inquired how repeat offenders are accessing restorative justice.

Chief Feener advised that many businesses, particularly when merchandise is recovered, choose to proceed with a PPA (Protection of Property Act) and do not wish to engage in the court process. Chief Feener confirmed that many of the individuals involved are repeat offenders.

Chief Feener further explained that the Department of Justice is exploring alternative approaches for repeat offenders, including bail reform and other measures.

Deputy Chief MacPhee spoke to directives from the judicial system, including guidance from Judges and the Crown, noting that police must provide justification for why charges are being laid. Deputy Chief MacPhee advised that many businesses opt not to proceed, as court appearances take time away from business operations.

Deputy Chief MacPhee also discussed a significant case file involving the seizure of a stolen vehicle, in which additional stolen property was located. He advised that considerable time was spent identifying the originating businesses and returning the stolen property to the rightful owners. Approximately \$3,000 in property was recovered and returned to multiple businesses in the area.

Thank-you letter Sgt. Wareham and Cst. Bruce

doc# 26-002

Anytime we get good feedback we want the commission to be aware.

Thank-you letter Cst. Bruce

doc #26-003

Another letter of thanks.

NS Association of Police Governance

doc #26-004

Board Chair Fougere advised that Cheryl Brook's term has not been renewed and that she will continue to serve in the capacity of Past President. The Board will be seeking a new President at the AGM in May.

Unfinished/Old Business

Update on CCTV Cameras- NS Power

The name and contact information for Nova Scotia Power has been obtained. An email has been sent outlining what we need. The contact had advised that he is returning from holidays, and we are currently awaiting a response.

Commission Mitchell advised that Nova Scotia Power involvement is not required for the installation of a camera at the LaHave/Aberdeen intersection.

Chief Feener mentioned a camera could be installed at that location, however, it would not be a licence plate reader. Department of Transportation and Infrastructure Renewal will not allow access to the Registered Owner info until we get the new traffic safety act in place. This will give more power to the municipality's going forward.

Strategic Plan Update

Earlier in the week, Board Chair Fougere, Chief Feener, Deputy Chief MacPhee, Recording Secretary Croft met with Lisa Bozek – Director of IT Shared Services for Municipal Joint Services Board. The meeting was to go over the timeline for the 2026-2029 Strategic Plan Proposal for Bridgewater Police Service.

It was proposed that we have two evening sessions, starting at 5pm with supper, and ending at 8:30. These two planning seminars are to go over the results from

the Community Input Survey, reflect on progress for made from the last Strategic Plan (2022-2025), and to prioritize and design action steps for the 2026-2029 Plan.

Two meetings have been scheduled for January 20th and January 27th, 2026. Both these dates seemed to be okay with the majority of those in attendance.

Also discussed was the response that was received from the Survey that was posted. 218 responses have been received, and 10 questions were asked.

Survey is still open. The survey will be closed on Monday Jan 11th.

Deputy MacPhee reports, at a quick glance, it looks like the top three topics reported from the survey were, King Street – particularly John Howard Society, Drugs/Addiction and Traffic.

New Business

Operating and Capital Budget

Chief Feener opened the discussion regarding the upcoming 2026/27 Operating and Capital Budget.

Chief Feener outlined three primary budget considerations, including the replacement of a marked vehicle for 2026/27 and the failure of the Livescan system, for which pre-approval is being sought. He noted that operational budget requirements will largely depend on the outcomes of the Strategic Plan. A preliminary operational budget has already been submitted to Finance, with most requested items relating to aging or failing equipment.

Vice Chair Mitchell inquired whether funding was included for cameras. Chief Feener advised that there is capacity within the budget for one or two cameras. Vice Chair Mitchell reported that Council is supportive of camera installations and asked which budget would be responsible for the expense. Vice Chair Mitchell and Chief Feener indicated they would follow up with Nova Scotia Power regarding this matter. Vice Chair Mitchell further stated that Council has indicated cameras should be installed where needed and that Council should be advised accordingly.

Deputy CAO Flint suggested that a list of proposed camera locations be developed and prioritized. Chief Feener reported that there are specific locations under consideration and that having two adaptable, mobile cameras would be beneficial, allowing them to be relocated as demographics change.

Deputy CAO Flint advised that funding is available until the end of March, and that in the next fiscal year, camera installations could be funded based on identified priorities. Chief Feener noted that he was not previously aware that funding was available in the current fiscal year.

Commissioner Conklin raised two additional points for consideration. First, he inquired about the feasibility of solar power. Chief Feener advised that solar power is not recommended in this climate. Commissioner Conklin also asked whether funding might be available through the Insurance Bureau of Canada. Commissioner Lipsett expressed doubt, and Deputy CAO Flint indicated that she would investigate potential grant opportunities.

Chief Feener noted that in the past, businesses have made donations toward camera installations and have received tax receipts in return. In these cases, businesses benefited from both enhanced security and the associated tax receipt.

Board Chair Fougere suggested that once total costs are known, additional funding avenues could be explored if required.

Deputy CAO Flint sought confirmation if Finance had received the operational budget draft. Chief Feener confirmed that it had been submitted by the December 19, 2025 deadline, noting that it is not a final draft and will require updates due to recent vehicle issues.

Commissioner Conklin asked about the draft budget and how figures are determined. Chief Feener explained that the budget is based on the previous three years, with Finance providing an initial draft that is reviewed line by line, taking into account the past year and projections for the upcoming year.

Chief Feener advised that the first draft of the budget will be presented at the February Commission meeting. He noted that a detailed line-by-line review would only occur during an in-camera session.

Range

Chief Feener updated the commission on a grant received from the Department of Justice to revamp the police range.

Chief Feener advised that Halifax Regional Police (HRP) recently attended the range to conduct a review.

HRP has since expressed an interest in using the range from February 9-12, 2026, for Emergency Response Team sniper selection. Due to the size and length of the range, HRP is requesting permission to use the facility during that period.

Chief Feener noted that, historically, the Commission had limited range access to BPS only, following public noise concerns raised approximately ten years ago. Mostly from the local winery that was conducting business during Monday-Friday. Chief Feener further advised that the recent range upgrades were funded by the Department of Justice and sought confirmation that the Commission was agreeable to HRP's request.

The Commission indicated its approval for HRP to use the range during the requested dates. Members also acknowledged that the range is regarded as one of the best in the province.



Next Meeting

February 5th, 2026

In camera after regular meeting to discuss matters under the Municipal Government Act, Section 22 (c), Section 51 of the Nova Scotia Police Act .



Adjournment

26-004 Moved to adjourn regular meeting by Conklin and seconded by Commissioner Mitchell. Motion Carried.



Recording Secretary
Jillian Croft



Board Chair
Cheryl Fougere



26 - 005

Monthly Report

January 2026

Chief's Update

IT is just finalizing the switch from outlook to office 365 with the intention of having this completed by the end of February.

Capital purchase from 25/26 Marked patrol vehicle is just finishing up outfitting with the intention / operational within the first week of February

Advertisement for Experienced Constable Hiring has ended. Interviews being set up for February 4/5th.

Training

APA – Use of Force Annual Recertification	Stg. Matt Bennett
Taser Re-Certification	- ½ Sworn Officers completed
Handcuff	- ½ Sworn Officers completed
Neck Restraint/Arm Shoulder Lock	- ½ Sworn Officers completed
Personal Weapons	- ½ Sworn Officers completed
Escort Positions/Arm Leaver Takedown	½ Sworn Officers completed
Weapon Retention & Disarming	- ½ Sworn Officers completed
Ground Fighting	- ½ Sworn Officers completed



Calls for Service

December 30,2025-January 26,2026

Total calls: 311

Call Type	Total
Other Criminal Code	
Failure to comply with order	2
Failure to comply with appearance notice or summons	4
Resist/Obstructs Peace Officer	1
Other Criminal Code – Offensive Weapons	
Possession of weapon for dangerous purpose	1
Other Criminal Code – Offence Against Morals	
Indecent Act	1
FES – Other FES Statutes	
Corrections & Conditional Release Act – Other Activities	1
Non-Smokers Health Act – Other Activities	1
Drug Enforcement – Trafficking	
Possession for the Purpose of Trafficking – Schedule 1: Cocaine	1
Crimes Against the Person – Sexual Offences	
Sexual Assault	1
Crimes Against the Person – Robbery/Extortion/Harassment/Threats	
Robbery – With Firearm	1
Uttering threats against a person	3
Crimes Against the Person – Assaults (excluding sexual assaults)	
Assault with Weapon or Causing Bodily Harm	1
Assault	6
Crimes Against Property – Theft under \$5,000	
Other theft under \$5,000	6
Theft under or equal to \$5,000 – Shoplifting	28
Crimes Against Property - Mischief	
Mischief to motor vehicle	2
Crimes Against Property - Fraud	
Fraud (money/property/security) less than or equal to \$5,000	3
Crimes Against Property – Break and Enter	
Break and Enter – Business	1
Break and Enter – Residence	1
Common Police Activities – Related Police Activities	
Suspicious Person/Vehicle/Property	10
False Alarms	30



Items Lost/Found – Except Passports	9
Person Reported Missing	2
Breach of Peace	6
Common Police Activities – Assistance to General Public	
Assist General Public	17
Property Check	1
Peace Bonx	2
Wellbeing Check	14
Common Police Activities – Assistance Files	
Assistance to Canadian Provincial/Territorial Dept/Agency	1
Assistance to Canadian Police (non-RCMP) Agency	3
Traffic Offences – Impaired Operation Related Offences	
Operation while impaired (alcohol)/over 80mg%	2
Provincial Statutes (except traffic)	
Cannabis Act (Provincial/Territorial) – Offences Only	1
Liquor Act (Provincial/Territorial) Other Activities	3
Coroner's Act – Sudden Death/Other Activities	1
Dog Act – Other Activities	2
Family Law Act – Other Activities	15
Mental Health Act – Other Activities	10
911 Act – Other Activities	30
Trespass Act – Provincial/Territorial – Other Activities	6
Other Provincial /Territorial Statutes (not otherwise specified)	8
Forest Protection/Wildfire Act (Provincial/Territorial) – Other Activities	1
Provincial Statutes – Municipal By-Laws	
Municipal Bylaws – Other	4
Traffic Offences – Traffic Accidents	
Traffic Collision – Non Fatal Injuries	2
Traffic Collision – Property Damage – Reportable	7
Traffic Collision – Property Damage – Non Reportable	6
Traffic Offences – Provincial Traffic Offences	
Non-Moving Traffic – Occupant Restraint/Seatbelt Violation	1
Moving Traffic – Intersection Related Violations	4
Moving Traffic – Speeding Violations	2
Other Moving Traffic Violations	6
Motor Vehicle Insurance Coverage Violations	2
Parking Offence	5
Other Non-Moving Traffic	13
Fail to Stop or Remain at Accident Scene	8



Driving While Disqualified or License Suspension	2
Use of Electronic Handheld Device/Distracting Behaviour	3
Traffic Offences – Other Traffic Related Duties	
Motor Vehicle Act – Other Activities (except traffic warnings)	3
Traffic Offences – Dangerous Operation of Motor	
No Pursuit Involved – Flight From Peace Officer	1

- 5 Calls for service to 629 King Street during this reporting period.

Major Case Files

CID is continuing the investigation into an armed robbery involving two suspects with firearms that occurred Saturday January 17,26 at the Petro Canada.

One of the individuals has been identified as being involved in other criminal activity in HRM.

Continue to investigate a smash and grab at the Esso as well, which happened a few days prior as a separate incident.

CID also investigation a fraud over \$5000 involving CRA.

Patrol members responded to an attempted theft of a motor vehicle, K-9 was able to track two individuals down, and arrests were made. Multiple criminal charges were laid on each accused. One suspect was already wanted on a Canadian Wide Patrol Warrant, while the other had outstanding wants from another Police Agency.



Senior Safety Coordinator

Attached, please find the monthly report for December submitted by Ms. Lisa Bennett.

SSRO

Attached, please find the monthly report for December submitted by Cst. Chris Basdeo

Respectfully submitted,

A handwritten signature in blue ink, appearing to be "S. Feener", is written over the text "Respectfully submitted,".

Chief Scott Feener



Lunenburg County Seniors' Safety Program Monthly Report –December 2025

Prepared: December 23, 2025

Due to the volume of referrals Clients' needs are being triaged. Initial contact from LCSSP to client occurs within 48hrs upon receipt of referral to help accurately facilitate this process. This reflects in having the ability/time to review files for possible appropriate closing.

Referrals:

{New Referrals: 7 + Re Referrals: 2} Home/site Visits: 15 Active clients: 88 Closed files: 10

New Referrals Service Area in Municipal Units (#'s have been rounded either up/down)	%
MODC	11%
MODL	22.5%
Mahone Bay	22%
Lunenburg	33%
Bridgewater	11.5%

Referral Source:

Community Partner 9% Self/Family 45% RCMP 33% BSP 13% AP 0%

Areas of concern remain unchanged: Safe/affordable/accessible Housing, Seniors' Mental Health/Addictions, Adult Protection, Hoarding, Scams/Fraud, Cost of living, Community resources/connections, Health Care (no primary care physician). LCSSP is seeing a continued increase of complex issues and concerns at the time of referrals/intakes. This translates into clients being active clients longer and collaboration with multiple disciplinaries.

LCSSP Client Emergency Contingency Fund (CECF):

The CECF continues to serve the community in partnership with other organizations to help mitigate risk for seniors experiencing financial hardship. **The end of December balance \$421.44:** \$50 for isolated client phone connection. **Thank you to the United Way for the phone and laptop donations for 2 separate clients!**

*'Thank you to all Lunenburg County Seniors' Safety Program supporters.
We couldn't do what we do without you.'*





Lunenburg County Seniors' Safety Program Monthly Report –December 2025

Prepared: December 23, 2025

The LCSSP is a free confidential community-based non-profit service that works collaboratively with BPS, RCMP, and many community partners to help address the safety concerns of older adults (55 years of age+), residing in Lunenburg County. Service is provided through awareness campaigns, advocacy, community outreach projects, educational programs, community presentations and one to one support.

LCSSP December highlights:

- December 1st and 5th **Scam Presentation table** held at the **Bridgewater Legion** with CST Basdeo.
- December 9th **Scam Prevention table** held at the South Shore Centre (mall).
- December 11 **Emergency Preparedness with REMO** at Mahone Bay Fire Hall.
- December 18th **Scam prevention** at **Flourish 55+** with CST Basdeo
- December is the month of giving. LCSS has had the privilege to be part of the **Santa's for South Shore Seniors**. 29 isolated Lunenburg County older adults received a gift for Christmas from a few volunteers and the seniors/staff at Stonemont by the Shore. Seniors helping seniors. 😊
- LCSS has applied for the next **Tim Horton's Holiday Cookie Grant**.

- Please follow the link for important information on intimate partner violence.
<https://www.bridgewaterpolice.ca/services/intimate-partner-violence>

- Follow this link for LCSS resources on Mental Wellness in older adults
<https://www.bridgewaterpolice.ca/services/special-services/seniors-safety-learning-resources>

- Collaborative client specific meetings with Provincial Housing Authority, RCMP, CCC, Adult Protection, South Shore Health, and BPS.
- Collaborations for clients also include WRHA, RCMP, SSRH, MLA offices, BPS, Continuing Care.
- Collaborative visits with RCMP, South Shore Health and Continuing Care.





School Safety Resource Officer (SSRO) Monthly Report – January 2026

Wednesday, January 28, 2026

I am writing this document to provide a report of the ongoing activities held within the *School Safety Resource Officer (SSRO)* position at the Bridgewater Police Department for the period from January 12, 2026, to January 28, 2026.

In preparation for the position, I reviewed the inventory of available promotion items, updated the first aid and safety equipment, and conducted an assessment of the speed trailer. I've connected with the [Center for Youth Prevention](#) of the *Royal Canadian Mounted Police (RCMP)* and the neighboring RCMP SSRO Ted Bailey to schedule a collaboration on a future presentation at the Nova Scotia Career Academy in Bridgewater.

Upon being assigned this new role, I have transitioned from completing the ongoing investigation that remained from my previous patrol role to addressing new concerns and investigations. Ongoing investigations include preparing for three (3) upcoming trials and managing 12 ongoing investigations. New concerns and investigations that arose from the SSRO position include 4 sectors of concern, including possession of drug paraphernalia, child pornography, indecent act, and cyberbullying, and one (1) criminal investigation of assault with a weapon on school grounds.

In the near future, I aspire to establish a working relationship with the *South Shore Regional Center for Education (SSRCE)* and create easily accessible resources for students, parents, educators, and school staff.

Christopher "Chris" Basdeo (*He, Him*) [Why are pronouns important](#)
Constable
Bridgewater Police Service

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TRAFFIC SAFETY ACT

AMANS Update

12 December 2025



CSDS



Public Works



SNS

LIST OF CHANGES

- Change #1 – Name Change
- Change #2 – Modernized/Consolidated Regulation
- Change #3 – Speed Limits
- Change #4 – Winter Parking Ban
- Change #5 – Bylaw Making Authority
- Change #6 – Electronic Enforcement
- Change #7 – Traffic Control Devices
- Change #8 – New Definitions
- Change #9 – Updates to Rules of the Road

#1 - NAME CHANGE

- **What is being changed?**
 - The term Local Traffic Authorities has been updated to Municipal Traffic Authorities.
 - Transition regulations allow for the appointments of Local Traffic Authorities under the MVA to continue as Municipal Traffic Authorities under the TSA.
- **What you need to do?**
 - No immediate action required – update content as appropriate

#2 – Modernized/Consolidated Regulation

- **What is being changed?**
 - The TSA has introduced a Powers and Duties of Traffic Authorities regulation that consolidates the roles and responsibilities of Traffic Authorities. This regulation includes topics such as:
 - School areas
 - Winter parking orders
- **What you need to do?**
 - Familiarize yourself with the regulation once available.

#3 - SPEED LIMITS

- **What is being changed?**
 - Any traffic authority can set a speed limit of 80km/hour or less.
 - Authority directly in Act. No bylaw necessary.
- **What you need to do?**
 - No longer seek approval from the Provincial Traffic Authority when setting speed limits of 50km/hour or less.

#4 - WINTER PARKING BAN

- **What is being changed?**
 - Under the MVA, municipalities are required to submit the regulation to the Province. Under the TSA, the winter parking ban will be considered an order. Traffic Authorities must continue to publish notice of any winter parking order and forward copy to the Provincial Traffic Authority.
- **What you need to do?**
 - Aligns with current practice. Adjust processes if needed.

#5 - BYLAW MAKING AUTHORITY

- **What is being changed?**
 - New optional bylaw making authority for municipalities includes:
 - Regulating the use of bicycles, personal transporters, electric kick-scooters and other traffic in bicycle lanes established by the municipality and sidewalks
 - Respecting the immobilization by a peace officer of a vehicle or other conveyance left on private property
 - Electronic enforcement (see change #6)

- **What you need to do?**
 - No action required – for your awareness only.

#6 – ELECTRONIC ENFORCEMENT

- **What is being changed?**
 - Subject to the approval of the Governor in Council, municipalities will have the authority to make a bylaw respecting the use of an electronic enforcement system.
 - Additional legislative and technical discovery required prior to authority being proclaimed, such as:
 - to determine how to not issue demerit points
 - to determine how to issue tickets to plate/permit owner rather than operator
 - to issue Parking Infraction Tickets/Summary Offence Tickets via mail (amendments to Summary Proceedings Act)
 - Note: This is dependent on further direction from Government.

- **What you need to do?**
 - No action required – for your awareness only.

#7 – TRAFFIC CONTROL DEVICES

- **What is being changed?**
 - On or after April 1, 2027, new or planned replacement of traffic signal lights (red, green, amber) must adhere to industry standards (300mm lens).
 - On or after April 1, 2029, new or planned replacement of traffic signals must not:
 - Display a flashing green ball traffic signal
 - Consist of words “WALK” or “DON’T WALK”

- **What you need to do?**
 - No immediate action required – for your awareness.

#8 – NEW DEFINITIONS

- **What is being changed?**
 - The TSA introduces new definitions, including the following:
 - **Active transportation facility** - infrastructure that is specifically designed to support walking, cycling or other non-motorized modes of transportation
 - **Cycling facility** – an active transportation facility that is specifically designed to support cycling
 - **Guide and information sign** – a traffic sign that is not an official traffic sign and that provides information for route selection, locating off-road facilities, or identifying geographical features or points of interest

- **What you need to do?**
 - No action required – for your awareness.

#9 – UPDATES TO RULES OF THE ROAD

- **What is being changed?**
 - Updates to various rules of the road include:
 - Updated rules for cycling
 - Updated child restraint requirements
 - Updated distracted driving rules
 - Removing seat belt exemption for taxi and rideshare drivers
 - Helmet not required for individuals practicing the Sikh religion
 - Clarification on when to stop for school buses with flashing red lights
 - Vulnerable Road User concept & definition
- **What you need to do?**
 - Familiarize yourself with the rules of the road once available.



GENERAL

The Bridgewater Police Service (BPS) has the highest concern in regards to incidents of hate propaganda in our community. BPS is most sensitive to the impact of victim's groups and the well-being of the community. BPS recognizes that investigations of such crimes will be a priority.

DEFINITIONS

- 01 **Hate Propaganda** – means any writing, sign or visible representation that advocates or promotes genocide or the communication of which, by any person would constitute an offence under Section 319 of the Criminal Code.

POLICY

02 **Roles and Responsibilities**

- a. Bridgewater Police Service officers must respond to and investigate all incidents or reported incidents of hate propaganda.
- b. All evidence relating to hate propaganda incidents is to be protected, gathered and secured in accordance with BPS SOP Seized Property & Evidence Management (including pamphlets, literature, photographing graffiti and other symbols at the scene).
- c. The complainant is to be assured that the police will thoroughly investigate the hate propaganda complaint.
- d. The Deputy Chief or their designate will be notified of any hate propaganda criminal occurrence and they will ensure that appropriate resources are assigned to the investigation.
- e. All confirmed incidents of this nature shall be thoroughly investigated by Criminal Investigation Division investigators as directed by the Deputy Chief or their designate and shall be given the highest priority;
- f. The LIO officer assigned to CISNS shall be informed and utilized in all incidents of hate propaganda investigations.



- g. All relevant reports, crown briefs and investigative documents shall have the notation, "Hate Propaganda".



GENERAL

The Bridgewater Police Service (BPS) maintains a Forensic Identification Service (FIS) officer in an effort to provide the Town of Bridgewater with the best police service possible. The FIS officer will allow the police service to increase productivity, identify criminal offenders and improve public safety with improved evidence detection, timely forensic testing and the in-house supervision of current Scenes of Crimes Officers (SOCO).

DEFINITION

Forensic Identification Service (FIS) is committed to identifying individuals and analyzing forensic evidence in a professional, objective and efficient manner. Forensic Identification Officers use scientific tools to capture fingerprints, detect traces of blood, recreate crime scenes, compare photographs and analyze what has been found. FIS is an operational service that provides support to all investigative and patrol teams.

POLICY

01 Duties of the FIS Officer

- a. The FIS officer shall perform their regularly assigned duties except when their specialized services are required.
- b. On-duty Assignments – The on-duty supervisor may assign the FIS officer to respond to any scene where their expertise could be of assistance.
- c. The FIS officer will assess the forensic evidence available based on their training, knowledge and experience. The FIS officer has the ability to collect and/or analyze many forms of forensic evidence. Examples include but are not limited to the following;
 - i. Fingerprints
 - ii. DNA
 - iii. Tool marks
 - iv. Footwear impressions
 - v. Tire impressions
 - vi. Gun Shot Residue (GSR)



- vii. Items for physical match
 - d. The FIS officer will analyze forensic evidence based on training procedures, best practices, current case law as it relates to Search and Seizure and officer and/or personal safety considerations.
 - e. The FIS officer will act in a supervisory role for BPS SOCO's. The FIS officer will offer SOCO's support in the following areas:
 - i. Analysis of recovered or seized forensic evidence;
 - ii. Review of SOCO deployment, evidence gathering and reporting;
 - iii. Provide updates in training procedures, best practices and case law;
 - iv. Facilitate proficiency testing when required.
 - f. The FIS officer shall maintain accurate and up-to-date records in the following areas:
 - i. Training records;
 - ii. Performance records;
 - iii. Operational reports;
 - g. The FIS officer will submit notable incidents to the Chief or Police in a monthly period. This submission will include incident numbers with details of notable incidents;
 - h. FIS officer is responsible for the issued equipment and ensuring that it is kept in good condition. Any damage to, malfunction or loss of FIS equipment will be reported to the OIC of Patrol immediately.
- 02 Officer(s) Assisting FIS** – Officers assisting with a FIS deployment shall be governed by the following:
- a. An officer on scene shall be assigned as scene security. The assigned officer shall keep scene security to provide a safe environment for the FIS officer to properly collect and analyze evidence.
 - b.



- c. The scene security officer should keep the evidence location clear of civilian personnel and;
 - d. Officers should avoid contaminating the search area prior to the completion of the FIS examination search. Officers should be careful to refrain from touching any discarded evidence;
 - e. An officer may be assigned as the exhibit officer on complex investigations and scenes. The exhibit officer shall take direction from the FIS officer for proper exhibit collection and storage.
 - f. The FIS officer will update the on-duty supervisor or lead investigator when their examination of the scene and/or person is completed.
- 03 Training** – the FIS officer will be trained by an accredited Police Training Institution or another certified police agency in accordance with the Nova Scotia Provincial standards.
- 04 Memorandums of Understanding (MOU)** – FIS officer will respond to incidents outside of our jurisdiction if a current Memorandum of Understanding is in place with the requesting agency.
- a. BPS staff will be advised at the start and end of all relevant MOU's.
 - b. Active MOU's will be accessed by all staff in BPS Department docs.
 - c. BPS staff will follow the process dictated in the MOU.
- 05 Other Agency Response(s) without a current MOU** – FIS officer will respond to incidents outside of our jurisdiction under the following guidelines;
- a. The Chief or their designate must approve all requests;
 - b. Pre-planned requests must be approved by the OIC of Patrol;
 - c. The requesting agency will be advised that they may be expected to reimburse the Bridgewater Police Service for the FIS officer cost, if the officer is off duty;



- d. The FIS officer will be advised of the request and any special requirements;
- e. The Requesting agency will be advised of the decision authorizing use of the FIS officer. They will be given an approximate arrival time once the FIS officer has been authorized to assist;
- f. Upon arrival at the scene, the FIS officer will determine their amount of involvement;
- g. The on-duty supervisor will have an assistance occurrence created if the assisted agency is on a different Records Management System;
- h. The FIS officer will complete an investigative report concerning their involvement.

06 Bridgewater Police Service shall provide:

- a. All necessary equipment for training and operational duties as deemed necessary by the police service;
- b. Supervision of the FIS deployments by the on-duty supervisor and the FIS program by the OIC of Patrol.



GENERAL

The Bridgewater Police Service (BPS) maintains a Canine (K9) team in an effort to provide the Town of Bridgewater with the best police service possible. The K9 team will allow the police service to increase productivity, deter crime and improve public safety with improved search capabilities, increased officer safety and the added dimension of subject tracking.

DEFINITION

The K9 team is a sworn police officer from a designated police agency and a specific trained dog. The role of this K9 team is to perform all designated police functions as required, as well as utilize skills that are specific to K9 teams. This includes but not limited to, such skills as tracking, building searching, article searching, criminal apprehension and obedience. Each team will be validated each calendar year based on Canine Law Enforcement Accreditation Registry (CLEAR) standards.

POLICY

01 Duties of the K9 Team

- a. The K9 officer shall perform patrol duties except when K9 services are required.
- b. On Duty Assignments – The K9 team may be assigned to or respond to any incident where the unit could be of assistance. Examples include but are not limited to the following;
 - i. Break & Enter in progress calls, intrusion and/or robbery alarms, events in progress or that have just occurred;
 - ii. Crimes where the suspect has fled on foot and a need for tracking exists;
 - iii. Drug searches for K9 teams certified in this field;
 - iv. Building or area searches for suspects;
 - v. Searches for evidence or discarded contraband;
 - vi. Searches for lost or missing persons;
 - vii. Service training presentation;
 - viii. Public relations.



- c. The K9 officer will notify the Patrol Supervisor and Communications Centre of scheduled on-duty training and location. Patrol supervisors will only clear the K9 officer from training in the event of necessity.
 - d. The K9 team shall not be used for the following situations;
 - i. To search for other animals;
 - ii. To control a crowd, with the exception of situations where it is immediately imperative to prevent death or serious bodily harm to individuals;
 - iii. To perform breeding services except as approved by the Chief of Police;
 - iv. To accomplish any application where a strong potential exists for discrediting the Bridgewater Police Service and the K9 team;
 - v. To be entered in any show or trial without the Chief of Police's prior approval.
 - e. The K9 officer shall maintain accurate and up-to-date records in the following areas:
 - i. Training records;
 - ii. Medical and health records; (to be kept by the veterinary clinic)
 - iii. Performance records;
 - iv. Operational reports;
 - f. The K9 officer will submit notable incidents to the Chief or Police in a monthly period. This submission will include incident numbers with details of notable incidents;
 - g. K9 officer is responsible for the issued equipment and ensuring that it is kept in good condition. Any damage to, malfunction or loss of K9 equipment will be reported to the OIC of Patrol immediately.
- 02 K9 Deployment** – The decision to deploy the dog shall be that of the K9 officer, in conjunction with training, experience and the Bridgewater Police Service standard.



03 Public Relations

- a. All public relations demonstrations must have prior approval of the OIC of Patrol.
- b. A Crime prevention occurrence shall be created for each event.

04 Officer(s) Assisting K9 – Officers assisting with a K9 deployment shall be governed by the following:

- a. Officers at the scene shall contain the area to the extent possible to prevent escape of the suspect(s) and maintain their perimeter security until notified that the search is concluded. Patrol units assigned to perimeter locations will be moved accordingly with the K9 team's track;
- b. The perimeter unit should keep the area clear of civilian personnel;
- c. Officers should avoid contaminating the search area prior to the completion of the K9's search. Officers should be careful to refrain from touching any discarded evidence;
- d. Officers shall refrain from unnecessary conversation, stay clear of doors and windows, and shall not enter the search area unless instructed by the K9 officer or supervisor;
- e. When the K9 Team enters a building or search area another officer will be assigned to accompany the K9 team. This officer's responsibilities would be to provide cover for the K9 unit;
- f. Officers should avoid lighting up the K9 Team with spotlights or flashlights;
- g. If an officer is requested to accompany the K9 team during a field or building search, they shall take a position to the rear of the K9 handler and carefully follow all instructions given by the handler;
- h. Once the dog has been sent to make an apprehension, other officers shall not attempt to take the person into custody until the dog has been called off, and the handler advises it is safe to do so.



- i. Officer interference with a K9 in pursuit may result in injury to the officer(s). If an officer comes between a suspect and the dog, they should stand as still as possible and make no overt movements;
 - j. All officers shall be out of the area prior to the K9's search. The K9 officer shall be made aware of the area that have been searched prior to the team's arrival.
- 05 Use of Force** – the K9 team shall be guided by the police service's use of force standards. Should a situation arise where a K9 is used to apprehend a suspect; the handler shall have reasonable and probable grounds to believe a person has committed a criminal offence, or, that there is danger of serious injury to officers or other persons by the suspect; the K9 officer shall allow the K9 to use only the force necessary to affect the apprehension of the subject the dog was ordered to apprehend.
- 06 Training** – the K9 team will be trained by an accredited Police Training Institution or another certified police agency in accordance with the Nova Scotia Provincial standards.
- 07 Memorandums of Understanding (MOU)** – K9 Team will respond to incidents outside of our jurisdiction if a current Memorandum of Understanding is in place with the requesting agency.
- a. BPS staff will be advised at the start and end of all relevant MOU's.
 - b. Active MOU's will be accessed by all staff in BPS Department docs.
 - c. BPS staff will follow the process dictated in the MOU.
- 08 Other Agency Response(s) without a current MOU** – K9 Team will respond to incidents outside of our jurisdiction under the following guidelines;
- a. The Chief or their designate must approve all requests;
 - b. Pre-planned requests must be approved by the OIC of Patrol;



- c. The requesting agency will be advised that they may be expected to reimburse the Bridgewater Police Service for the K9 team cost, if the K9 team is off duty;
- d. The K9 officer will be advised of the request and any special requirements;
- e. The Requesting agency will be advised of the decision authorizing use of the K9 team. They will be given an approximate arrival time once the K9 team has been authorized to assist;
- f. Upon arrival at the scene, the K9 officer will determine the amount of involvement by the K9 team;
- g. The on-duty supervisor will have an assistance occurrence created if the assisted agency is on a different Records Management System;
- h. The K9 officer will complete a report concerning the involvement of the K9 team.

09 Injuries and Damages related to the K9 Team – in every situation where the Bridgewater Police K9 injures another person or damages property, the following procedure will be followed:

- a. Ensure medical assistance is provided;
- b. The on-duty supervisor will be notified and consider calling SiRT (see BPS SOP SiRT)
- c. An SBOR will be completed for criminal apprehension;
- d. A detailed report by all officers involved in the incident will be added to the occurrence;
- e. When possible all injuries and/or damage should be photographed;
- f. This standard applies even if the bite is accidental and occurs while on or off duty;



- g. OIC of Patrol will review all K9 related injury and damage incidents.

10 K9 Care

- a. The Bridgewater Police Service K9 officer are to care for their assigned dog;
- b. The K9 officer will be responsible for the health and welfare of the assigned K9, both on and off duty;
- c. Annual medical examinations will be conducted or as needed;
- d. Veterinarian care will be paid for by the police service;
- e. Any illness or injury of a non-emergency nature shall be reported to the OIC of Patrol. If it is determined by the K9 officer that the K9 should be taken to the veterinarian, the OIC of Patrol shall be notified as soon as practical;
- f. In an emergency situation, the K9 officer shall insure that the K9 receives immediate medical attention;
- g. The K9 officer will be responsible to administer any medication as prescribed by the veterinarian;
- h. The K9 officer will be responsible for the daily grooming, care, control and check of their assigned K9 both on and off duty;
- i. The K9 will be fed regularly at a time that will allow a maximum amount of time between feeding and going on duty;
- j. The K9 home kennel will be kept clean and sanitary;
- k. The K9 is the property of the Bridgewater Police Service and will be treated accordingly.

11 Bridgewater Police Service shall provide:

- a. Food, veterinarian care, back yard kennel and boarding costs;



- b. All other necessary equipment for training and operational duties as deemed necessary by the police service;
- c. Supervision of the K9 team deployments by the on-duty supervisor and the K9 program by the OIC of Patrol.

12 Disposition of K9

- a. Whenever a dog is removed from active service except for illness, viciousness, or some similar situation, the dog will be offered to the K9 officer.
- b. If the dog is to be released from its K9 assignment, the new owner will be required to sign a waiver of legal liability, releasing the Town of Bridgewater, the Bridgewater Police Service and Police Service personnel from all liability or responsibility for anything which concerns the dog from that day forward. This will also include a nominal cost for the K9.
- c. The new owner receiving the dog must, as a condition of their receipt of the dog, immediately licence the dog in the new owner's name and at their expense, if residing in community that licences dogs;
- d. All pedigree papers will be given to the new owner receiving the K9.



GENERAL

The Bridgewater Police Service (BPS) has the highest concern in regards to incidents of hate/bias motivated crimes in our community. BPS recognizes that investigations of such crimes will be a priority.

DEFINITIONS

- 01 Hate/Bias Motivate Crime** – a criminal offence committed against a person or property which is motivated by hate/bias or prejudice based on race, national or ethnic origin, language, colour, religion, sex, age, mental or physical disability, sexual orientation or any other similar factor.

POLICY

02 Roles and Responsibilities

- a. Regardless of the type of offence, Bridgewater Police Service officers must respond to and investigate all incidents or reported incidents of hate/bias motivated crimes.
- b. The Deputy Chief or their designate will be notified of any hate/bias motivated criminal occurrence and they will ensure that:
 - i. Appropriate resources are assigned to the investigation;
 - ii. The victim or group affected are met with to answer questions and inform them of the police service's activities to investigate the crime;
 - iii. The police service works, where possible, with community organizations, school boards, victim's associations and social services agencies to respond to incident and to counter the activities of hate groups in the community;
 - iv. Appropriate resources are assigned for a thorough investigation; and
 - v. When appropriate, the police service works with other organizations (School boards, community groups etc.) to prevent repetition or counter activities of organized hate groups.



- c. All confirmed incidents of this nature shall be thoroughly investigated by Criminal Investigation Division investigators as directed by the Deputy Chief or their designate and shall be given the highest priority;
- d. The LIO officer assigned to CISNS shall be informed and utilized in all incidents of hate/bias investigations;
- e. All relevant reports, crown briefs and investigative documents shall have the notation, "Hate/Bias Crime";
- f. If a suspect is charged with a hate/bias motivated crime, the investigating officer will complete checks regarding the suspect's ownership, possession or access to firearms. Consideration shall be given to firearms seizure powers under the Criminal Code;

03 Investigative Considerations

- a. Often no single factor will be sufficient to determine that a criminal occurrence is motivated by hate/bias. Various pieces of information will have to be assessed.
- b. Determining the motivation of a suspect can be difficult. Before an incident is classified as a hate/bias motivated Crime, investigators should consider the following:
 - i. If a suspect has been arrested, any statements made by the suspect that would indicate that the crime was motivated because of hate/bias toward the victim's group;
 - ii. The absence of any apparent motive for the offence;
 - iii. The use or display of any symbols, graffiti, oral comments, acts or gestures that are commonly associated with the hate/bias towards the victim's group or are known to be used by organized hate groups (i.e. Swastika);
 - iv. Whether the offence coincided with a holiday, event or date of significance (religious, historical, etc.) to the victim's or suspect's group;
 - v. The perception of the victim or victim's community of the motivation behind the offence;
 - vi. The perception of any witnesses to the offence;



- vii. Any historical animosity that exists between the victim's group and the suspect's group;
- viii. Whether the suspect has previously been involved in similar incidents, or is a member of an organized hate group or organization which is known for its hate/bias /animosity towards the victim's group;
- ix. Whether other incidents have occurred in the community with victims of the same group; and
- x. Whether the offence occurred at the same time, or shortly after, a hate group activity in the community (i.e. distribution of hate speech, hate rally, etc.)



GENERAL

The Bridgewater Police Service (BPS) is dedicated to community patrol employing a variety of patrol types and techniques. Supervisors will develop community patrol strategies to support the achievement of the Police Service's performance objectives; which include Crime prevention, crime detection and apprehension and traffic safety.

DEFINITIONS

- 01 **General Patrol** – routine patrols including using a police vehicle, bicycle or foot patrol officer for the purposes of observation, interaction with the public, identification of problems and enforcement.
- 02 **Preventative Policing** – the recognition, anticipation and appraisal of a crime risk and the initiation of action to remove or reduce it.
- 03 **Proactive Policing** – a specifically planned response to a particular pattern of crime or situation of concern that may develop in certain locations at certain times.
- 04 **Reactive Policing** – the capability to respond to calls for service relating to crime, traffic and social order complaints.
- 05 **Directed Patrol** – a concentrated patrol presence in a high crime or high occurrence place, area and time. It may be utilized to respond to public disorder, community events and road safety problems.
- 06 **Projects** – proactive campaigns developed to address specific concerns within an identified time-frame.

POLICY

- 07 **General Patrol**
 - a. General patrol is accomplished by utilizing a police vehicle, bicycle or foot patrol in the community of jurisdiction.
 - b. The patrol section is designed to be a high-profile representative of the police service. The highly visible patrol units assist with creating public confidence in the police service and a greater sense of public safety.
 - c. The patrol section provides 24-hour daily response to calls for service and emergencies.
 - d. The patrol section will determine if police involvement is routine, urgent or emergency in nature and respond accordingly.



- e. The patrol section also assists with crime prevention, crime detection, traffic safety, traffic education and property checks.
- f. General patrol is preventative, proactive and reactive in nature and responsibility.
- g. The patrol section is responsible for answering calls for service, maintaining traffic observation and traffic enforcement.
- h. Community based policing dictates that complainants are updated on the outcome of their complaint, when able to.
- i. The patrol section is supervised by the Patrol Sergeant or in their absence the senior officer on duty.

08 Foot Patrol

- a. Bridgewater Police Service is dedicated to the concept of community-based policing. We believe foot patrol presents a perfect opportunity for BPS officers to interact with members of the general public in non-confrontational situations.
- b. BPS adheres to the belief that the high-profile nature of foot patrol officers lends itself to one of education and further supports the theory that "presence is prevention".

09 Directed Patrol

- a. Directed patrols are one of many different ways to address patrol issues preventatively. A directed patrol is a concentrated proactive patrol presence used to respond to an identified problem or potential area of concern.
- b. Directed patrols should be considered when conventional patrol methods are not effective in addressing an identified problem(s). The use of call analysis, citizen concerns, crime trends, geographic profiling, criminal intelligence and road safety analysis are examples of helpful tools in determining the type of police response required.

10 Patrol Supervisors

- a. Patrol supervisors will assign, manage and review the day to day operations of the patrol shift and/or any other supporting officers on duty.
- b. Patrol supervisors will request follow up investigation, tasks or notifications as required.



- c. Patrol supervisors will update the BPS Management team of any notable occurrences, equipment issues, schedule changes or community concerns in a Shift End report prior to going off duty.
- d. Patrol supervisors will review all incidents and determine if investigative information should be shared with any other policing agency.
- e. Patrol supervisors must give clear direction to front line officers regarding the purpose of the directed patrol as well as how the directed patrol is to be completed and reported.
- f. Patrol supervisors will continually update and assess the directed patrol techniques being employed. These assessments and amendments to directed patrols should be communicated with all officers.
- g. Patrol supervisors will also be able to determine effectiveness of the directed patrols by the presence or absence of the particularly identified problem in the daily reported incidents.

11 Projects

- a. Projects may arise when a community need and/or risk need to be addressed in a timely manner.
- b. Projects will have an identified lead investigator, clear goal, investigative plan, operate under current legislation and case law within a defined timeframe.
- c. Projects will be approved by and report to the Deputy Chief or their designate.

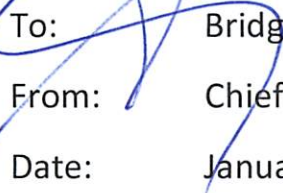
12 Deputy Chief

- a. The Deputy Chief will be responsible for scheduling, shift coverage, and long-term assignments, per our Collective Agreement, current needs and best practice.
- b. The Deputy Chief will be responsible for operational police response, serious incident response and Court files.
- c. The Deputy Chief will be notified if assistance was requested or required from another police agency in a time sensitive incident.



26 - 000

Memo

To:  Bridgewater Police Commission
From: Chief Scott Feener
Date: January 29, 2026
Re: Operational Budget 2026/2027

REVENUE

Includes 3rd Party Criminal Records Checks, Funding from Department of Justice for AOP Positions, MOU with Kenville and Annapolis for Dispatching, Parking Fines, Court Fines, Meter Revenue

EXPENDITURES

Police Commission – Legal Costs, Professional Services/Fees (Dr's), Board Expenses (Meals for meetings etc.)

Administrative – Salary for Chief of Police, Office Administrator, HR & IT Support, Computer Software, Liability Insurance, Civilian Clothing, Support NCO Officer

Crime Prevention – Salaries for Deputy Chief, Constables, Dispatchers, Statutory Holidays, Overtime, Court Time, By-Law Constable, K-9 Expenditures, and other Investigation Expenses

Crime Investigation – Professional Development, Conventions and Membership/Association Dues



800-08

Building Maintenance – Lease, Taxes, Maintenance of HVAC and Grounds, as well as Janitorial Services, Office Supplies, Small Equipment/Office Furniture

Automotive – Covers everything related to BPS Vehicle Fleet, including gas and necessary repairs

Increases to note

\$10,000 towards an Operational Review – 1 time cost

\$13,000 for legal cost for ongoing civilian actions – 1 time cost

\$85,000 increase towards a Communications Specialist/IT Person - Ongoing

\$15,000 Body Worn Camera – Ongoing

\$20,000 Increase for Crown and PROS Services – Ongoing

Police Services
Schedule of Revenue and Expenditures

	2025-26		2026-27				Budget Variance POS/(NEG)	Budget % Change POS/(NEG)
	Annual Budget	Projected	Adjusted Baseline	Additions	Deletions	Proposed Budget		
REVENUE:								
Police Grants	\$ 338,540	\$ 338,540	\$ 330,754	\$ -	\$ -	\$ 330,754	\$ (7,786)	-2.3%
Police Fees for Services	500,000	500,000	500,000	-	-	500,000	-	0.0%
Own Sources	10,000	10,000	10,000	-	3,000	7,000	(3,000)	-30.0%
Fines	138,000	138,000	138,000	5,000	-	143,000	5,000	3.6%
Other Police Revenues	165,000	165,000	165,000	-	30,000	135,000	(30,000)	-18.2%
	<u>1,151,540</u>	<u>1,151,540</u>	<u>1,143,754</u>	<u>5,000</u>	<u>33,000</u>	<u>1,115,754</u>	<u>(35,786)</u>	<u>-3.1%</u>
EXPENDITURES:								
Police Commission	30,000	48,000	20,000	23,000	-	43,000	(13,000)	-43.3%
Administration	613,053	613,053	626,858	85,000	5,000	706,858	(93,805)	-15.3%
Crime Investigation	4,092,573	4,109,573	4,240,457	5,000	-	4,245,457	(152,884)	-3.7%
Training	31,700	31,750	27,000	20,000	-	47,000	(15,300)	-48.3%
Building Maintenance	366,705	367,205	365,479	2,925	-	368,404	(1,699)	-0.5%
Police Automotive Services	120,675	122,010	121,490	-	10,000	111,490	9,185	7.6%
Detention & Custody	20,000	20,000	20,000	-	-	20,000	-	0.0%
Other								
Private Duty	6,000	6,000	6,000	-	2,000	4,000	2,000	33.3%
Clothing & Kit	30,000	30,000	30,000	-	-	30,000	-	0.0%
Senior Safety Contribution	8,372	8,372	8,372	-	-	8,372	-	0.0%
Telephone Services	12,000	12,000	12,000	-	-	12,000	-	0.0%
Cellular Telephone Services	9,000	9,000	9,000	-	-	9,000	-	0.0%
Internet/Network Access	8,000	8,000	8,000	1,000	-	9,000	(1,000)	-12.5%
Computer Hardware/IT Peripherals	45,000	45,000	45,000	-	-	45,000	-	0.0%
Small Equipment	45,000	45,000	45,000	15,000	15,000	45,000	-	0.0%
Operating Reserves	200,000	200,000	200,000	-	-	200,000	-	0.0%
Crossing Guards	7,565	7,565	8,094	-	-	8,094	(529)	-7.0%
Law Enforcement	177,540	196,140	179,374	19,000	-	198,374	(20,834)	-11.7%
	<u>5,823,183</u>	<u>5,878,668</u>	<u>5,972,124</u>	<u>170,925</u>	<u>32,000</u>	<u>6,111,049</u>	<u>(287,866)</u>	<u>-4.9%</u>
EXCESS OF EXPENDITURES OVER REVENUE	<u>\$ 4,671,643</u>	<u>\$ 4,727,128</u>	<u>\$ 4,828,370</u>	<u>\$ 165,925</u>	<u>\$ (1,000)</u>	<u>\$ 4,995,295</u>	<u>\$ (323,652)</u>	<u>-6.9%</u>